

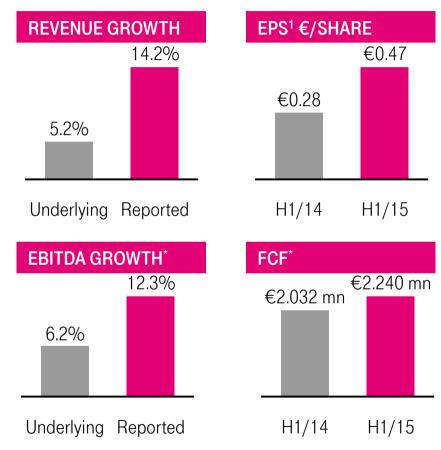
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In addition to figures prepared in accordance with IFRS, Deutsche Telekom also presents non-GAAP financial performance measures, including, among others, EBITDA, EBITDA margin, adjusted EBITDA margin, adjusted EBITDA margin, adjusted net income, free cash flow, gross debt and net debt. These non-GAAP measures should be considered in addition to, but not as a substitute for, the information prepared in accordance with IFRS. Non-GAAP financial performance measures are not subject to IFRS or any other generally accepted accounting principles. Other companies may define these terms in different ways.



### **DEUTSCHE TELEKOM H1 2015:** KEY MESSAGES



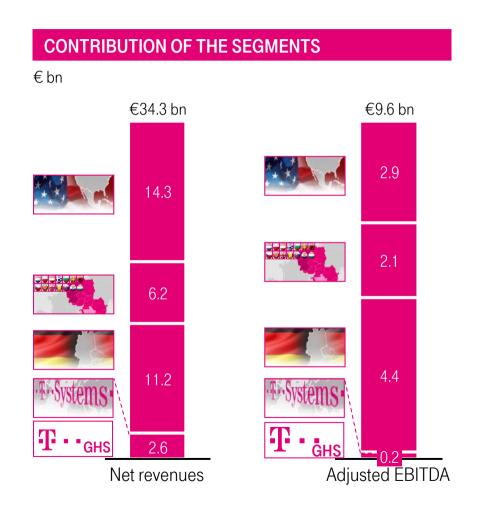
#### 1 H1 2015 positively impacted by € 175mn from a settlement

#### **KEY MESSAGES**

- Strong growth in revenue, adj. EBITDA and FCF
- Ahead of track in key KPI's (Fibre, All-IP, Magenta EINS, US postpaid)
- Heavy investments in our network transformation, funded by strict cost management
- Well on track for our 2015 guidance and our Capital Markets Day targets



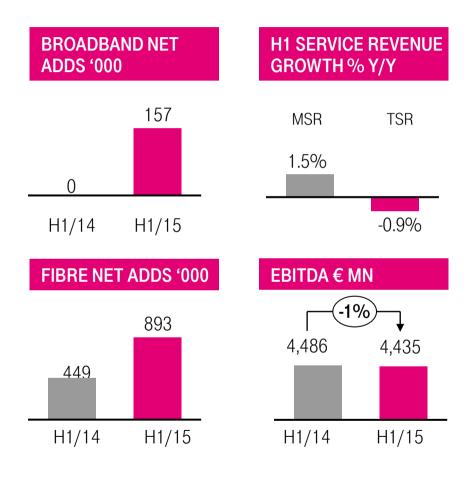
### **DEUTSCHE TELEKOM H1 2015:** SEGMENT VIEW





- Rapid subscriber growth and margin expansion
- Low-band spectrum opportunities
- Progress towards operational stabilization
- Peer-leading network transformation program
- Strong momentum in fibre and convergence
- Significant investments in network transformation
- T-Systems focusing on higher margin growth

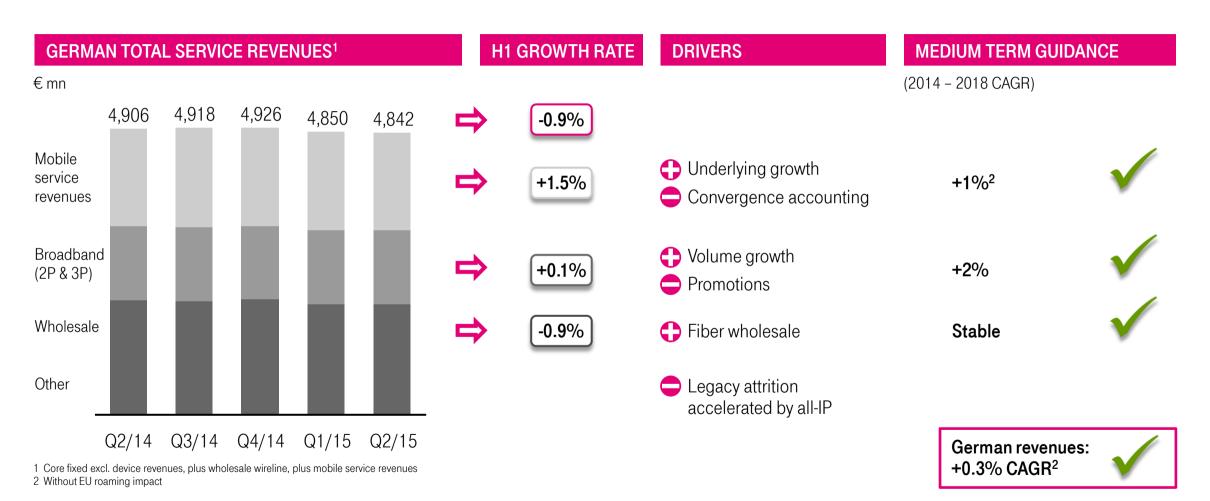
### **GERMANY:** KPI MOMENTUM AND TRANSFORMATION INVESTMENTS



#### H1 HIGHLIGHTS

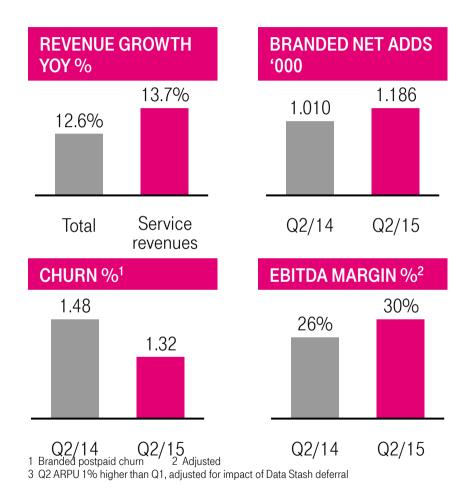
- Growing faster than expected in key KPIs
  - 157k broadband net adds.
  - 760k Magenta EINS net adds
  - 2m lines migrated to All-IP
- Line loss down to 118k in Q2
- Mobile service revenues in Q1/Q2 impacted by convergence and volatility in large account billing, but no major changes in market environment or DT underlying trends
- EBITDA almost stable despite commercial momentum and transformation investments; committed to €8.8bn 2015 target

### FOCUS ON GERMAN SERVICE REVENUE PERFORMANCE





### T-MOBILE US: STRONG MOMENTUM CONTINUES



#### **Q2 HIGHLIGHTS**

- Now the third largest US wireless carrier
- 6th consecutive quarter with > 1 million branded net adds
  - Postpaid phone ARPU sequentially stable<sup>3</sup>
- Metro PC'S network shut down accomplished, faster than planned, on July 1st
- Cost of service down four percentage points
- A-Block (700MHz) spectrum becoming available to 60% of US population by year end
- FCC confirming 600MHz auction in early 2016, with up to 30MHz reserved spectrum

### **DEUTSCHE TELEKOM:** FOCUS ON RETURNS

### II EQUITY

# RELIABLE SHAREHOLDER REMUNERATION POLICY

- DIVIDEND¹
  - Following FCF growth
  - Floor at €0.50 per share
  - Attractive option:
     Dividend in kind



- 1 INFRASTRUCTURE TRANSFORMATION
  - Support fast IP migration and transform network infrastructure
- 2 COST TRANSFORMATION
  - Reduce indirect cost
- PORTFOLIO MANAGEMENT
  Deliver on preferred business model (integrated + B2C/B2B)
  and value generation
- RISK MANAGEMENT

  Maintain low risk country portfolio

### II DEBT

## UNDISPUTED ACCESS TO DEBT CAPITAL MARKETS

- RATINGA-/BBB
- NET DEBT/ADJ. EBITDA 2–2.5x
- **EQUITY RATIO** 25–35%
- LIQUIDITY RESERVE covers maturities of coming 24 months

<sup>&</sup>lt;sup>1</sup> Subject to necessary AGM approval and board resolution



### MAJOR NETWORK TRANSFORMATION INVESTMENT UNDER WAY

#### **ALL-IP TRANSFORMATION**



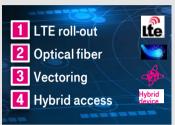
- Radical simplification
- Improved customer experience

#### PAN-EUROPEAN NETWORK

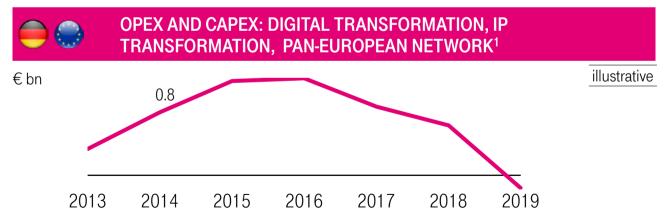


- Integrated pan-European service production
- Improved customer experience & time to market

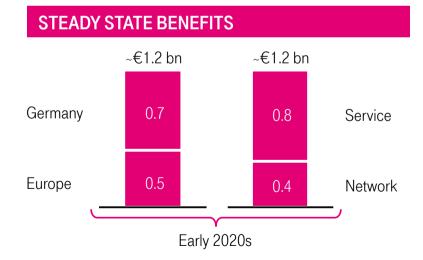
#### INTEGRATED NETWORK STRATEGY



- German fibre footprint reaching 80% of homes by 2018
- Super-vectoring and hybrid router
- > 100 Mbps for > 50% of European homes by 2018

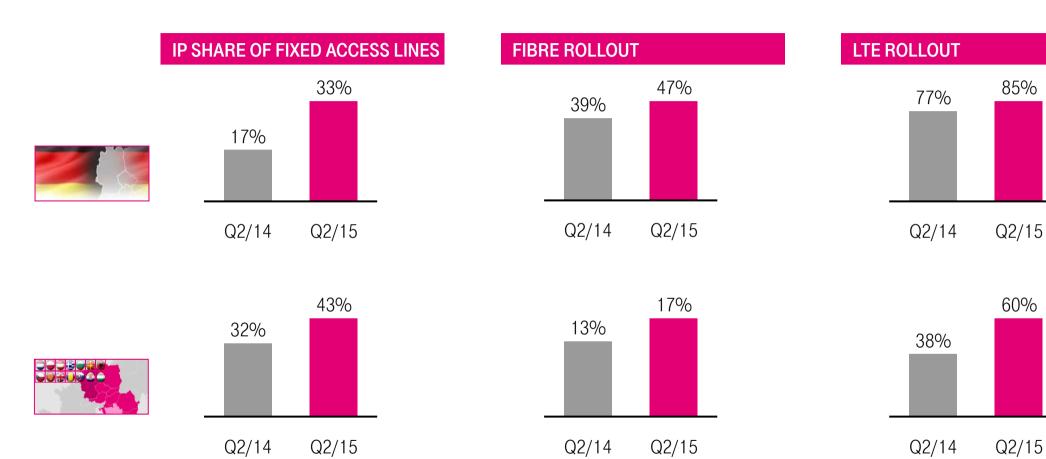


1 Excl. special factors. Measure related effects incl. savings. PanNet w/o transport & access. INS Opex in German fixed network also included .





### **NETWORK TRANSFORMATION:** KEY METRICS





### **PORTFOLIO STRATEGY: DISCIPLINED EXECUTION**



**MERGER PCS** 

2014



**ACQUISITION** 



**SALE OF 70% STAKE** 



MINORITY BUYOUT



T-Online T-ONLINE/STRÖER **STRÖER** 

#### RECENT TRANSACTIONS

#### **SLOVAK TELEKOM MINORITIES**

- Quality asset
- Attractive valuation

#### **GERMAN SPECTRUM AUCTION**

- DT acquired 100 of 270MHz available spectrum
- Strengthening our German network leadership

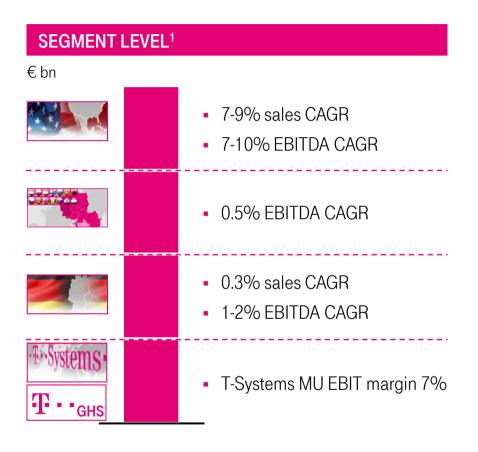
#### TRANSFER OF TEF D CELL SITES

- 7.7k cell sites transferred.
- Strengthening our German network leadership

#### **GUIDING PRINCIPLES**

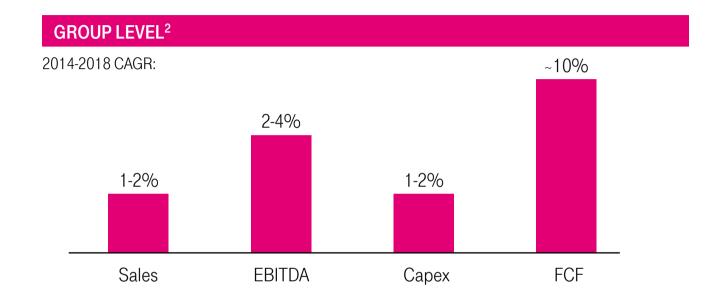
- Committed to A-/BBB ratings comfort zone
- In Europe preference for integrated approach
- In US, focus on Un-carrier strategy. Continued de-risking, self-funding, kingmaker asset
- General Policy no major acquisitions outside our footprint

### **OUR CMD TARGETS:** WE ARE WELL ON TRACK





<sup>2</sup> Based on 2014 average exchange rates



- ROCE > WACC in 2018
- Adjusted EPS ~€1 in 2018
- Shareholder remuneration to follow FCF growth; minimum DPS of €0.5



## **FURTHER QUESTIONS**

### PLEASE CONTACT THE IR DEPARTMENT

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