# DEUTSCHE TELEKOM CAPITAL MARKETS DAY 2015

Bonn, February 26/27, 2015

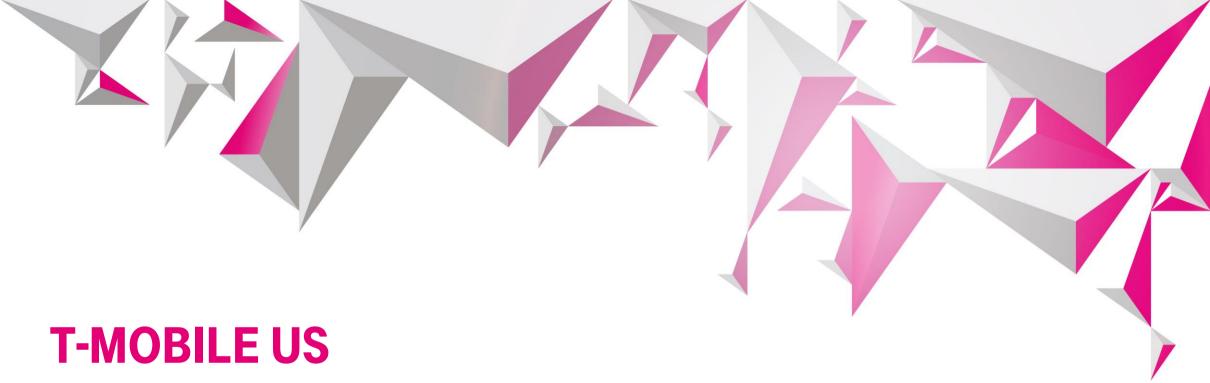


LIFE IS FOR SHARING.

#### SAFE HARBOR STATEMENT

This presentation contains "forward-looking" statements within the meaning of the U.S. federal securities laws. For those statements, we claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995. Any statements made herein that are not statements of historical fact, including statements about T-Mobile US, Inc.'s plans, outlook, beliefs, opinions, projections, guidance, strategy, integration of MetroPCS, expected network modernization and other advancements, are forward-looking statements. Generally, forward-looking statements may be identified by words such as "anticipate," "expect," "suggests," "plan," "project," "believe," "intend," "estimates," "targets," "views," "may," "will," "forecast," and other similar expressions. The forward-looking statements speak only as of the date made, are based on current assumptions and expectations, and involve a number of risks and uncertainties. Important factors that could affect future results and cause those results to differ materially from those expressed in the forward-looking statements include, among others, the following: our ability to compete in the highly competitive U.S. wireless telecommunications industry; adverse conditions in the U.S. and international economies and markets; significant capital commitments and the capital expenditures required to effect our business plan; our ability to adapt to future changes in technology, enhance existing offerings, and introduce new offerings to address customers' changing demands; changes in legal and regulatory requirements, including any change or increase in restrictions on our ability to operate our network; our ability to successfully maintain and improve our network, and the possibility of incurring additional costs in doing so; major equipment failures; severe weather conditions or other force majeure events; and other risks described in our filings with the Securities and Exchange Commission, including those described in our Annual Report on Form 10-K filed with the Securities and Exchange Commission on February 19, 2015. You should not place undue reliance on these forward-looking statements. We do not undertake to update forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

As required by SEC rules, we have provided a reconciliation of the non-GAAP financial measures included in this presentation to the most directly comparable GAAP measures in materials on our website at <u>http://investor.t-mobile.com</u>.



**GROUP STRATEGY** 

COST AND PORTFOLIO TRANSFORMATION LEAD IN BUSINESS

SUPERIOR PRODUCTION MODEL

#### **CAPITAL MARKETS DAY 2012**



#### **KEY MESSAGES**

# **Un-carrier**

- **The Un-carrier revolution continues! 2014 was the best customer growth year in T-Mobile US history**. 4.0 million branded postpaid phone nets captured virtually all of industry growth; 55M total customers year-end
- We are the leader in prepaid with over 16.3 million customers, adding 1.2 million customers for the full year 2014, again the most in the industry. 55 MetroPCS markets, up from 15
- **Strong execution of MetroPCS integration**, expected almost 2 years ahead of original schedule Synergies expected to be \$9–10 billion NPV, up from original \$6–7 billion
- **Our customer growth translating into strong financial performance**. Service revenue growth 9% YoY, Adj. EBITDA 6.0% YoY in 2014. Significant Step-Up in Adj EBITDA in 2015 approx. 25% YoY increase
- We will level the network coverage playing field in 2015 by expanding our blazing fast 4G LTE network to 300M POPs, up from 0 in Q1 2013. Plan on covering more than150 markets with wideband LTE

## **PATH TO GROWTH AS UN-CARRIER**

#### 55 Million Total Customers !



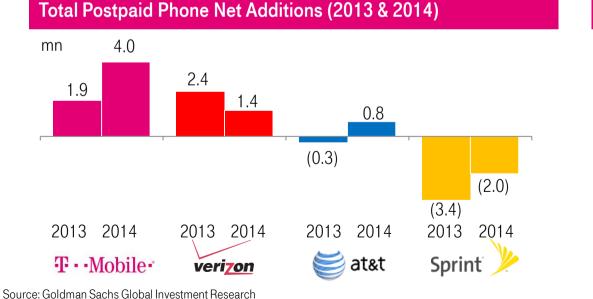
#### Path to Growth

	UNCARRIER 8.0 - DATA S	TASH		De
	UNCARRIER 7.0 - WiFi CALL	ING		Sep
	UNCARRIER 5.0 & 6.0 - TEST D	RIVE & MUSIC FREE	DOM	Jun
	THREE DAYS OF UN-CARRIER			Apr
	FASTEST NATIONWIDE LTE NETWOR	K		Jan
	UNCARRIER 4.0 – CONTRACT FREEDOM	Λ		Jan
Y	LOW-BAND SPECTRUM: VERIZON A-BLOCK	ANNOUNCED		Jan
	UNCARRIER 3.0 - SIMPLE GLOBAL, TABLETS U	JNLEASHED	(	Oct
	METRO MARKET EXPANSION ANNOUNCED		Jul & Nov	
U	IN-CARRIER 2.0 DELIVERED & LAUNCHED		Jul	
TMUS	S LISTED – NYSE ; METRO PCS DEAL CLOSED		Мау	
UN-CARR	RIER 1.0 DELIVERED & LAUNCHED	Ap	or	Added 22
BRAND RE-L	BRAND RE- LAUNCHED			Million • customers •
\$1.7B MAJOR CO	OST RESTRUCTURING UNDERTAKEN	Feb		over 2 years
PPLE PARTNERSHI	P ESTABLISHED — iPHONE LAUNCH COMPLETED	Jan & Apr		
	AM FORMED	Dec		

FINANCE

#### **RECORD CUSTOMER GROWTH FUELS INDUSTRY LEADING SERVICE REVENUE GROWTH...**

- Over 12.7 million total net adds since the Un-carrier revolution began 8.3 million total net adds in 2014
- Nearly 6.0 million branded postpaid phone net adds since the launch of the Un-Carrier revolution
- Over 4.0 million branded postpaid phone net adds in 2014 alone, virtually all of market growth
- Positive Porting ratio every week of the year in 2014; 2.15 postpaid porting ratio for the entire year
- Over 1.6 million branded prepaid net adds largest facilities based prepaid wireless carrier in the US
- Industry-leading service revenue growth 9.0% YoY in 2014 and 13.6% YoY in 4Q14

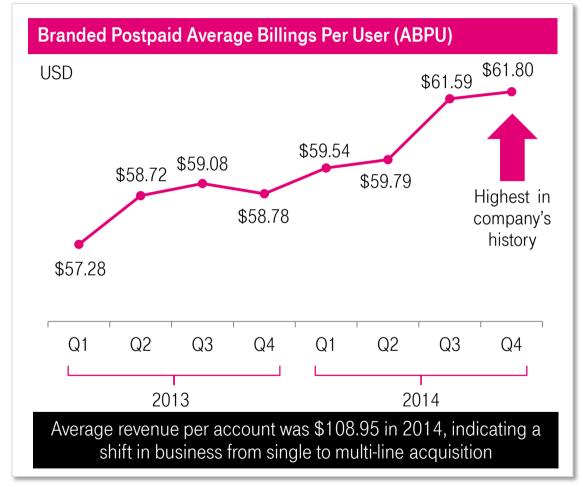




#### Service Revenue YoY Growth (2013 & 2014)

#### **...LEADING TO ADJUSTED EBITDA GROWTH AND STRONG ABPU** TRENDS





Note: Adjusted EBITDA presented as pro-forma for Q1 & Q2 2013

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# STRATEGY 2015-2016

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COST AND PORTFOLIO TRANSFORMATION

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EUROPE

GERMANY T-

T-MOBILE USA

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# 1. Un-carrier



Superior Sales and Customer Experience Solid Network Foundation and Spectrum Position

NETWORK

FOUNDATION

LEAN BUSINESS MODEL

Lean Cost Structure and full capture of MetroPCS Integration Synergies

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TEGY COST AND PORTFOLIO TRANSFORMATION

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# UN-CARRIER DRIVING INNOVATION IN THE WIRELESS INDUSTRY

# Re-write the rules on behalf of the consumer

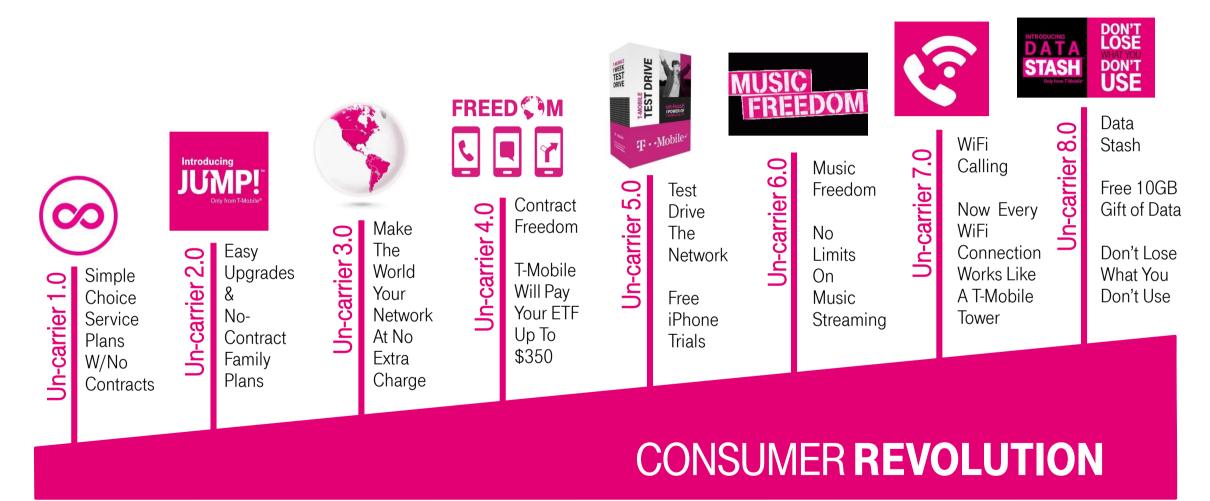
Provide revolutionary value



Be simple & transparent

**GROUP STRATEGY** 

# **UN-CARRIER: IT'S ALL ABOUT CHANGING WIRELESS FOR THE BETTER**



**GROUP STRATEGY** 

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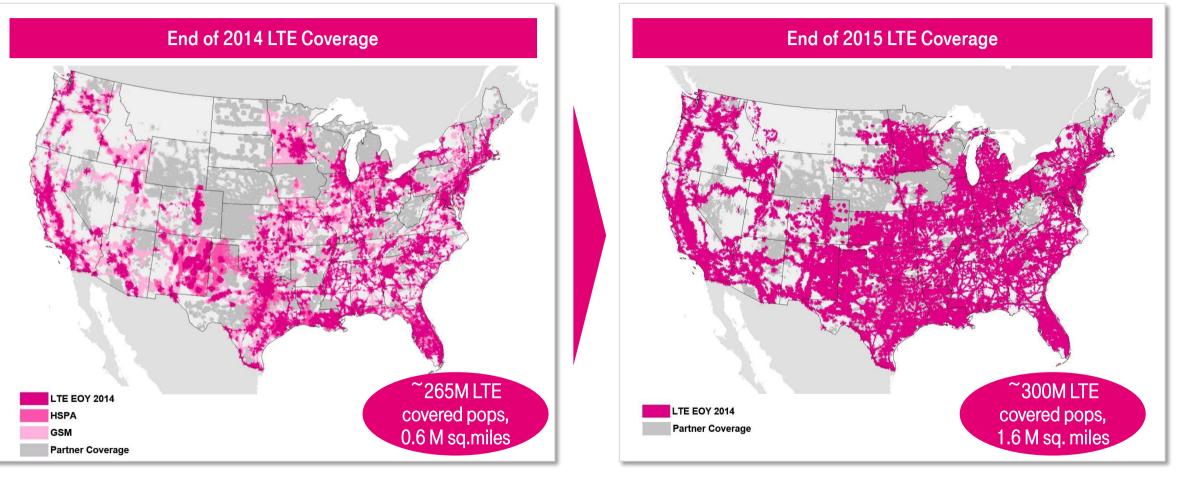
# 1. Un-carrier 2. SALES & SERVICE 3. NETWORK 4. LEAN BUSINESS MODEL

- Delight customers with award-winning, innovative service
- Transform the customer experience to support the Un-Carrier movement

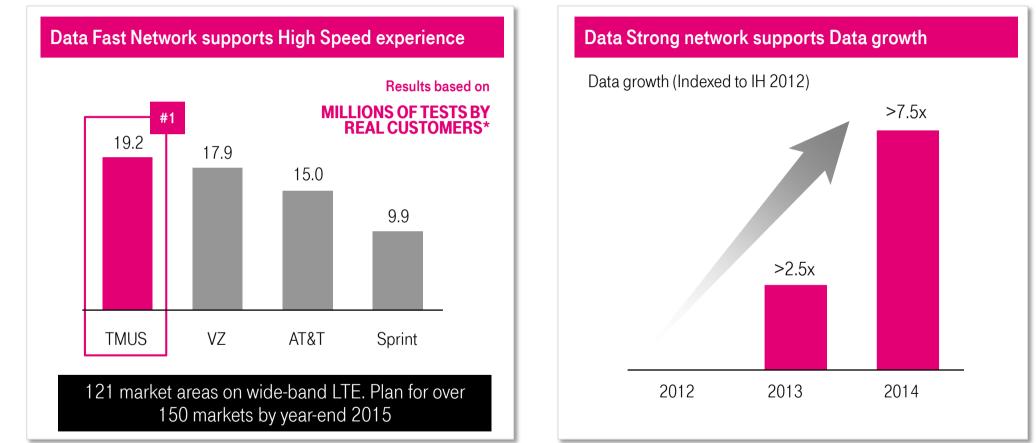


- Level the competitive playing field from a coverage perspective
- Provide fast speed despite explosive data usage growth, by leveraging robust position in mid-band
- Achieve results while keeping costs under control
- Continue leadership in network innovation (e.g. VoLTE, WiFi calling, LAA)

#### LEVEL THE COMPETITIVE PLAYING FIELD FROM A COVERAGE PERSPECTIVE

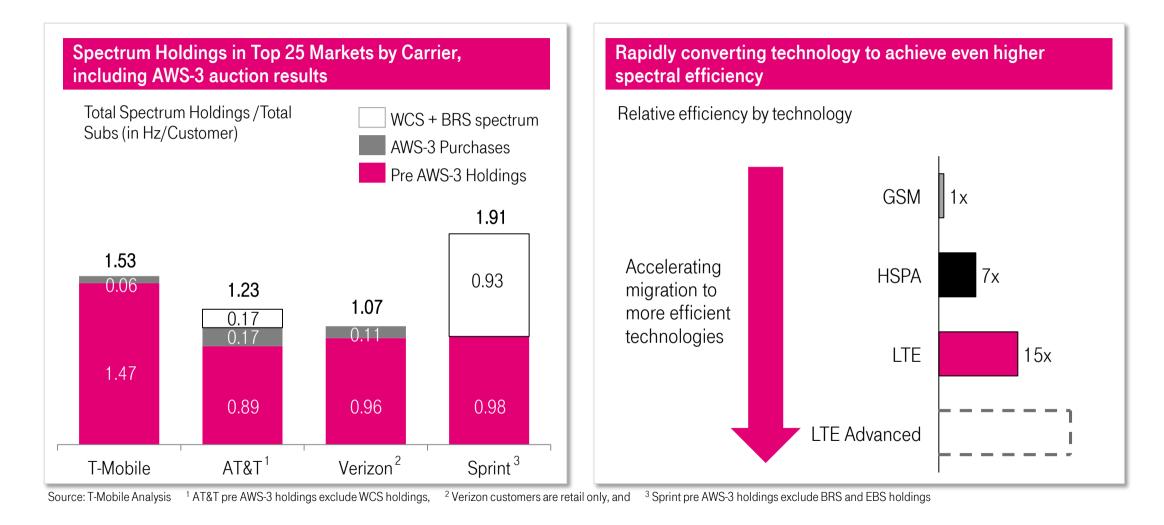


#### PROVIDE INDUSTRY-LEADING FAST SERVICE EVEN IN AN ENVIRONMENT OF EXPLOSIVE DATA GROWTH



\*Based on T-Mobile's analysis of crowd-sourced 4G LTE download speeds

## **SPECTRUM POSITION PROVIDES RUNWAY FOR CONTINUED GROWTH**

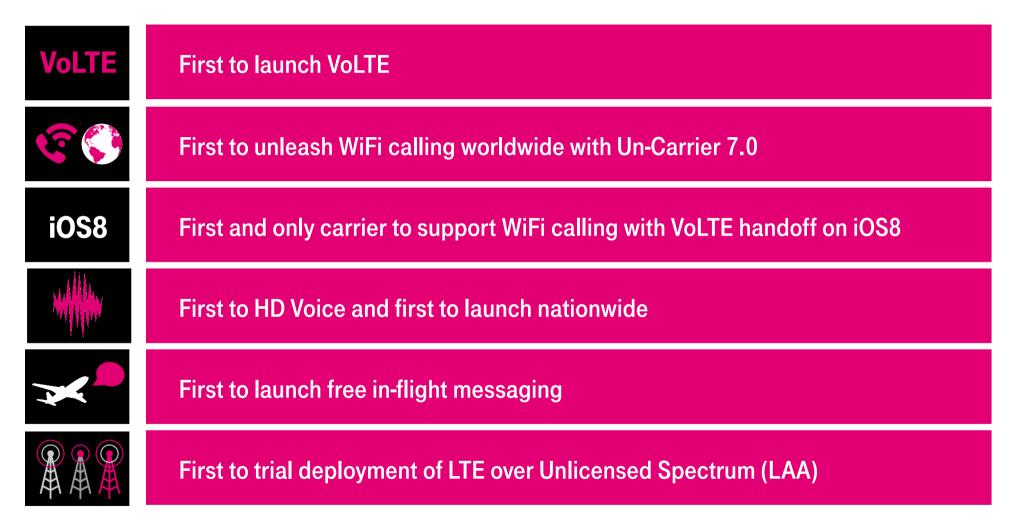


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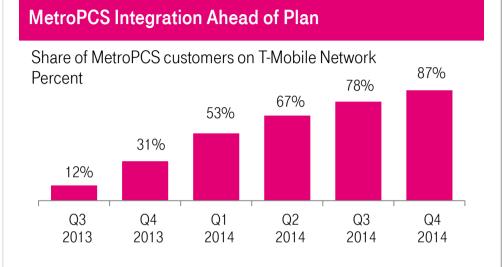
## **CONTINUING TO BE A LEADER IN NETWORK INNOVATION**





- MetroPCS integration tracking well ahead of original integration plan. Run-rate cost synergies from merger being realized ahead of schedule
- Continuing organic cost transformation and re-investing in growth

# **TRACKING WELL AHEAD OF ORIGINAL METROPCS INTEGRATION PLAN**



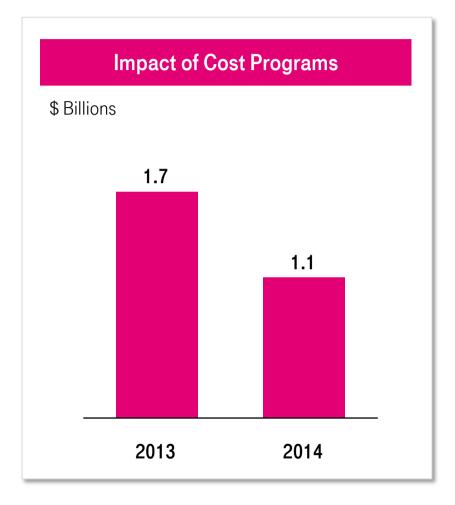
Share of MetroPCS Spectrum re-farmed 73% Percent 63% 60% 50% 25% 20% Q3 Q3 Q4 Q1 Q2 Q4 2013 2013 2014 2014 2014 2014

Synergies Realized Ahead of Plan

- Expect after tax NPV of synergies \$9-\$10 billion –
   \$3 billion higher than original plan of \$6 \$7 billion
- TMUS expected to hit synergy run-rate of at least \$1.5 billion one year earlier – 2016 vs. original plan of 2017
- One-time costs expected to be \$750-\$1,050 million lower - \$600-\$750 million lower for network, \$150-\$300 million lower for non-network
- Network one-time costs pulled forward to accelerate CDMA shutdown to end of 2015 – enabling earlier synergy capture

**GROUP STRATEGY** 

## **CONTINUING ORGANIC TRANSFORMATION**



#### Key Cost Transformation Actions in 2013/14



Improve operational and back office efficiencies

Optimize handset lifecycle and remorse management

Reduce network costs

**Business optimization** 

Tighten policies on discretionary spend

Focus investment in systems and tools to reduce re-work

# **2015 GUIDANCE**

GROUP STRATEGY

## **STRONG OUTLOOK FOR 2015**

#### BRANDED POSTPAID NET ADDS (M)

- Continue strong momentum from 2014
- Big push in 1Q15: Un-carrier 8.0 Data Stash

#### ADJUSTED EBITDA (\$ B)

\$6.8-\$7.2

2.2-3.2

- Aim to grow approximately 25% at the mid-point
- Realizing the benefits of scale
- Execution of MetroPCS synergies

#### CASH CAPEX (\$ B)

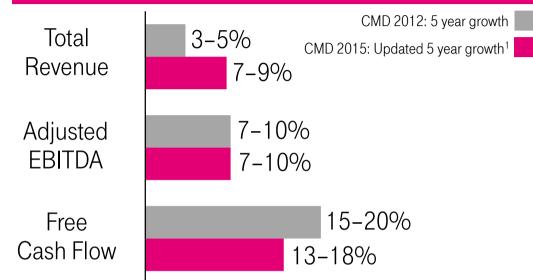
#### \$4.4-\$4.7

- Level the playing field 300M 4G LTE POPs by YE
- Rollout of 700 MHz A-Block spectrum
- Maintain the fastest 4G LTE network in the US



# 2X REVENUE CAGR TO CREATE SIGNIFICANT LONG-TERM VALUE

#### 2012–2017 FINANCIAL GROWTH (% CAGR)



- Significant outperformance of initial postpaid customer growth expectations drives revenue upside two times the original plan
- EBITDA growth outlook maintained even with higher customer growth
- Free cash flow growth reflects higher successbased capital expenditures

#### 2017 TARGET PROFITABILITY (% OF SERVICE REVENUE)

Adjusted EBITDA Margin 34–36% 32–34%

• Adjusted EBITDA margin in 2017 lowered slightly due to higher customer growth profile

<sup>1</sup> Updated view based on 2012-2014 actuals and 2015-2017 projections <sup>2</sup> Free Cash Flow defined as Adj. EBITDA less Cash Capital Expenditures

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