Deutsche Telekom

Analysts Meeting November 14, 2002



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Strategic Review and Q3 Results

Overview Prof. Dr. Helmut Sihler

Financial results Dr. Karl-Gerhard Eick

Strategic Review Kai-Uwe Ricke



Strategic review. Financial objectives.

- Net debt reduction to 3x adjusted EBITDA by year-end 2003
- Sustainable improvement in our operational results
- Strengthen our strategic market positions



Unscheduled charges. Necessary adjustments.

	€ billion
Total extraordinary writedowns and restructuring charges (before taxes)	22.4
- T-Mobile USA	18.0
– Other T-Mobile	3.3
 Other extraordinary writedowns and charges 	1.1
Tax effect of extraordinary writedowns	- 3.1
Total unscheduled charges (after taxes)	19.3



Net debt targets. Target of 3 x adj. EBITDA by year-end 2003.

– Q3 2002 net debt: € 64.0 billion

- Q4 2002 & 2003 free cash-flow: € 5.5 - 6.0 billion

- Asset sales € 6.2 - 8.5 billion

- 2003 year-end net debt target € 49.5 - 52.3 billion

- Expected full-year 2003 adj. EBITDA € 16.7 -17.7 billion

- 2003 net debt to adj. EBITDA multiple 2.8 - 3.1 x

T-Mobile USA.

Any deal will be assessed on its own merits.

- Strong performance:

- Subscribers : + 11%

- Revenue : + 16 %

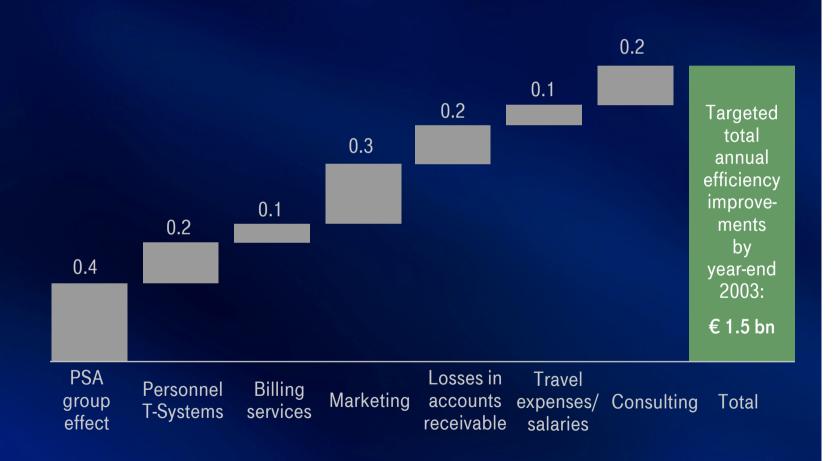
- Options are kept open
 - Stand-alone
 - Merger
- Potential merger not needed for debt reduction or for securing future cash-flows

¹ Q3/02 versus Q2/02



Targeted efficiency improvements.

Sustainable improvements through cost control.





Targeted personnel changes. Transfers and redundancies (1/1/02 to 31/12/05)

	Reduction National	Reduction International	Transfer and increases	Total net as of Dec. '05
T-Com				
- T-Com Telekom AG	29,500		5,400	
- Cable assets Germany	3,000 ¹			
- T-Com Eastern Europe		10,700		
T-Mobile	1,100	300	4,600 ²	
T-Systems	2,500	1,000	400	
T-Online	200	200	300	
Others (real estate)	3,800		600	
Holding	2,400			
Total	42,500	12,200	11,300	43,400
Transfer to PSA				18,800
Redundancies				24,600

¹ As a result of the planned deconsolidation of the cable assets.

² Incl. 1,600 employees from the consolidation of BEN.



Dividend.

Supervisory Board and Management Board recommendation to the next AGM: no dividend payment in 2003

Cash savings of €1.6 billion compared to 2002

Decision on future dividend payments to be made by the Supervisory Board and the Management Board at the appropriate time



Summary.

Securing future cash flow growth.

- Net debt target of 3 x adjusted EBITDA by year-end 2003
- Free cash-flow target: € 5 6 billion annually from 2003 onwards
- Targeted efficiency improvements of €1.5 billion by year-end 2003
- Expected reduction in interest payments € 600 million by 2004 compared to 2002
- Unscheduled charges improve net income by €1.2 billion annually



Operational Review.

Dr. Karl-Gerhard Eick



Q1-Q3/02 - Group financial highlights. Continued strong operational performance.

- Group revenue up 12.0 % to € 39.2 billion
- Adjusted EBITDA growth to € 12.0 billion or +5.6 %
- Capex¹ reduced to € 4.8 billion or -24.0 %
- Free cash-flow (before dividends) increased to approx. € 4.7 billion² compared to € 0 in Q1- Q3/01
- Total net loss of € 24.51 billion
 - € 5.25 billion net loss excluding the unscheduled charges in connection with the Strategic Review
 - € 19.26 billion of unscheduled charges in connection with the Strategic Review (including tax effect)
- Net debt decreased to € 64.0 billion (despite acquisition of BEN)
- 1 Excl. investments in intangible assets.
- 2 Incl. € 0.8 billion tax refund and € 0.1 billion miscellaneous.



Strategic Review: unscheduled charges.¹ Values adjusted due to environmental changes.

€ billion	Unscheduled charges
T-Mobile USA licenses	9.6
T-Mobile USA goodwill	8.4
T-Mobile UK UMTS license	2.2
BEN (goodwill and UMTS license)	1.1
Others (incl. Comdirect, T-Systems/SIRIS)	0.7
Total extraordinary writedowns (before taxes)	22.0
Restructuring expenses T-Systems (personnel expenses)	0.3
Restructuring expenses T-Systems (other operating expenses	nses) 0.1
Tax effect of writedowns on U.S. mobile licenses	- 3.1
Total unscheduled charges (after taxes)	19.3

¹ German GAAP



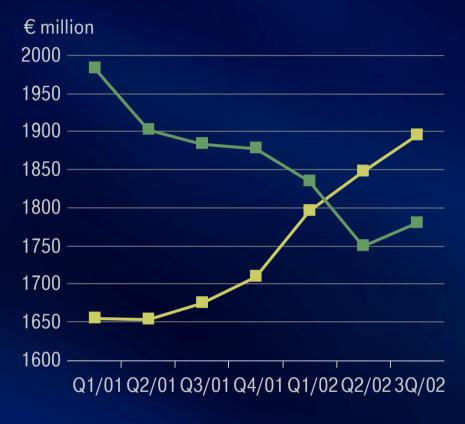
Revenue and adj. EBITDA development. T-Com stable – strong growth at T-Mobile and T-Online.

Revenue (€ million)	Q1-Q3/2002	Q1-Q3/2001	Δ€	Δ%
T-Com	22,254	22,060	194	0.9
T-Mobile	14,245	10,166	4,079	40.1
T-Systems	8,291	8,585	- 294	- 3.4
T-Online	1,296	1,042	254	24.4
Other	3,173	3,570	- 397	- 11.1
Adj. EBITDA¹ (€ million)	Q1-Q3/2002	Q1-Q3/2001	Δ€	Δ%
T-Com	7,521	7,558	- 37	- 0.5
T-Mobile	3,850	2,182	1,668	76.4
T-Systems	833	623	210	33.7
T-Online	151	- 67	218	n/a
Other	- 183	939	- 1,122	n/a

¹ To interpret the adjusted EBITDA, please refer to the important information contained in the backup.



T-Com. Successful rebalancing continues.



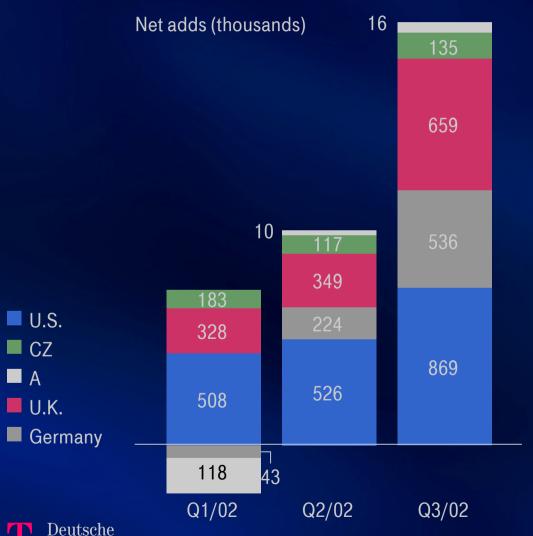
- ---- Access revenues¹
- Calling revenues¹
 - 1 Domestic revenues only; unaudited.

- Access revenues increase from Q1-Q3/01 to Q1-Q3/02 by more than 11%
- Ca. 3% quarter-by-quarter access revenue growth during 2002 due to price increases and successful T-DSL sales
- T-DSL: 500,000 new contracts sold in 2002
- ISDN: 1.6 million new channels in 2002, penetration at 43%
- Approx. 2% calling revenues increase from Q2/02 to Q3/02 caused by growth of DLD and fixed-to-mobile traffic



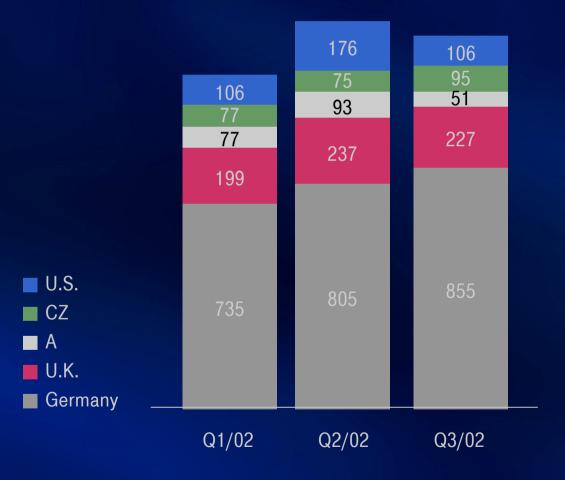
T-Mobile highlights.

Accelerating subscriber growth.



- 2.2 million net adds in Q3/02 exceed the cumulative net adds in Q1/02 (858k) and Q2/02 (1,226k)
- More than 68% of the new subscribers of the T-Mobile Group are contract customers
- Customer mix improvement in all subsidiaries
- No. 1in net adds in Germany
- No. 1in net adds in U.K.;
 100,000 contract net adds represent strongest quarter ever
- No. 1 organic net adds in the U.S.; contract proportion improved to 84% from 80% at H1/02

T-Mobile highlights. EBITDA – Impact of U.S. growth.



- European operations continue to improve EBITDA
- Q3 U.S.: Approx. €150
 million additional subscriber
 acquisition costs compared
 to Q2 due to strong growth
- Capex under control with € 700 million in Q3/02
- All operations, except U.S.,
 FCF positive after first 9
 months
- Earnings before taxes:
 € 23.5 billion (incl. unscheduled charges)



T-Mobile USA (US GAAP).

"Get more" strong performance.1

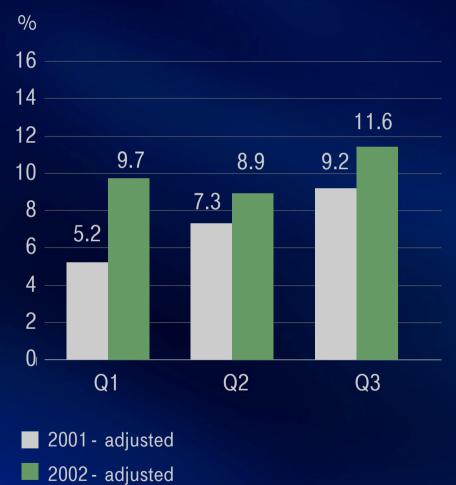
	Q3/02	Q2/02	Δ	%
Covered POPs (million)	211	162	49	30.2
Subscribers (000)	8,896	8,027	869	10.8
Thereof contract (000)	7,480	6,421	1,059	16.5
ARPU blended (US\$)	51	49	2	4.1
ARPU contract (US\$)	53	52	1	1.9
Total revenue (US\$ million)	1,513	1,309	204	15.6
Service revenue (US\$ million)	1,280	1,152	128	11.1
EBITDA ² (US\$ million)	107	170	- 63	- 37.1
Capex (US\$ million)	456	488	- 32	- 6.6
CPGA (US\$)	322	311	11	3.5
CCPU (US\$)	23	25	- 2	- 8.0
Contract churn	2.6%	<2.5%	>0.1%	n/a

¹ Pro forma Voicestream/Powertel combined; US GAAP; see also the VoiceStream 10-Q published on November 14, 2002.

² Adjusted EBITDA: excl. incentive bonus of US\$ 14 million in Q2/02 and US\$ 6 million in Q3/02.



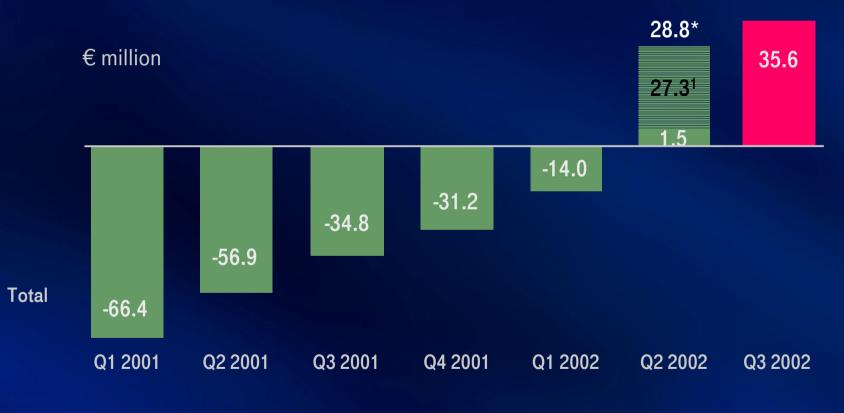
T-Systems. Double-digit EBITDA margin in Q3/02.



- Continuous improvement of EBITDA margin quarter-by-quarter in 2002 vs. 2001
- Headcount reduction in international network services business
- Improvement in efficiency and productivity in managed networks.
- Profitability effects of worldwide procurement efforts
- Increase in average revenue per hour in the systems integration business

T-Online International AG. EBITDA – Consistent improvement.

- Total subscribers: up 1.1 million to 11.8 million in 2002
- Broadband subs: up 1.1 million to 2.5 million in 2002





Cash-flow.¹ Strong track record continues.

(€ billion)	Q3/02	Q1-Q3/02	Q1-Q3/01	% ²
Cash generated from operations	4.7	13.1	10.4	25.8
Net interest payments	- 1.2	- 2.9	-3.2	9.3
Net cash from operating activities	3.5	10.1	7.2	41.6
Cash outflows from investments in				
- property, plant and equipment	- 1.5	- 4.9	- 6.6	25.6
- intangible assets	- 0.2	- 0.6	- 0.6	- 1.0
Free cash-flow before dividends	1.8	4.7	0.0	n/a

¹ Rounded figures.



² Percentage calculation based on rounded figures in millions.

Capex status.

Further capex reductions achievable.

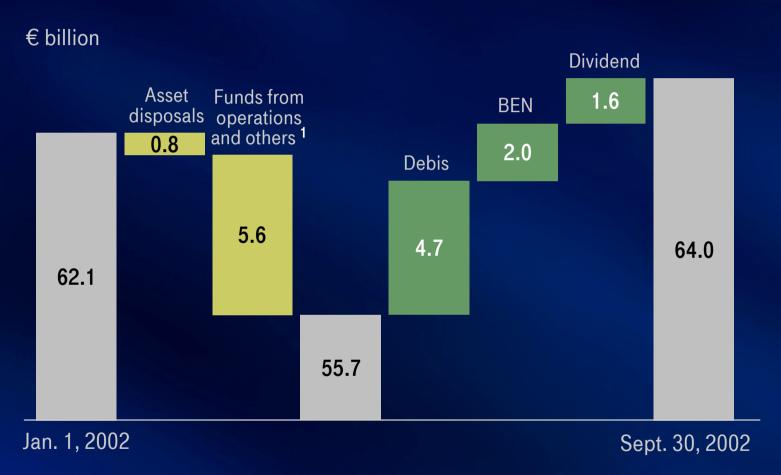
(€ billion)	H1/02	Q1-Q3/02	Target 2002	2001
T-Com	1.6	2.2	3.3	5.0
T-Mobile	1.1	1.8	3.9	3.2
T-Systems	0.3	0.5	0.9	0.9
T-Online and Others	0.1	0.3	0.4	0.8
Total capex ¹	3.1	4.8	8.5	9.9

¹ Tangible assets only.



Net debt.

Cash outs partially offset by funds from operations.



1 Including tax refund (€ 0.8 billion) and foreign exchange effects (€ 1.5 billion) in Q2/02.



Free cash flow development.

€ 4.7 billion of free cash-flow in Q1-Q3/02.

€ billion²



- 1 Includes Tax refund (€ 0.8 billion) in Q2/02 and miscellaneous (€ 0.1 billion) in Q1/02.
- 2 Rounded figures.



Net debt.

Debt level reduced in Q3 despite BEN.

 Net debt as of June 30 	64.2 (€ billion)
- Purchase price BEN	+ 1.7
 Full consolidation of BEN's debt 	+ 0.3
- Q3/02 free cash-flow	- 1.8
- Joint venture with Cingular	- 0.2
- Other ¹	- 0.2
 Net debt as of September 30 	64.0

¹ Other includes real estate and valuation adjustments of financial assets.



Business improvement. Continuous improvement in revenue and adj. EBITDA.





- Revenue and adjusted EBITDA have continously improved over the last quarters
- Adjusted EBITDA margin improved continuously:

Q1/02: 29.6%

Q2/02: 30.6%

Q3/02: 31.3%



Debt reduction targets: revised scenario. 3 x net debt to adj. EBITDA by year-end 2003.

€ billion	Scenario H2/02	Scenario Q3/02
Current net debt	64.2	64.0
Free cash-flow Q4/02 and '03	4 – 5	5.5 - 6.0
Real estate	2 - 4	2 - 4
Cable	2.5 - 3.5	2.0 - 2.3
Disposal of other assets	2.0	2.2
Acquisition BEN	- 2.1	n/a
Dividend (to be paid in 2003)	- 1.6	0.0
Net debt as of year-end 2003	53.4 - 57.4	49.5 - 52.3
Adjusted EBITDA 2003	n/a	16.7 – 17.7
Net debt/adjusted EBITDA	n/a	2.8 - 3.1



Investments¹: targets in 2003

Allowance for investments¹ dependent on meeting adj. EBITDA goals.

2003 (€ billion)		
Adj. EBITDA goal	17.7	16.7
Investments*	7.7	6.7
- T-Mobile USA	2.0	2.0
- UMTS	0.8	0.8
- Other	4.9	3.9
Adj. EBITDA minus investments*	10.0	10.0

¹ Investments in property, plant and equipment plus investments in intangible assets



Cable and real estate sales. Advancing.

- Cable TV in negotiations
 - Anticipated proceeds somewhat below than previous guidance
 - Closing anticipated for Q1/03
- Real estate sales well advanced
 - € 850 million sales already agreed in 2002
 - Approx. € 800 million total prepared for sale as packages for financial investors
 - € 200 million sales of individual properties prepared for sale

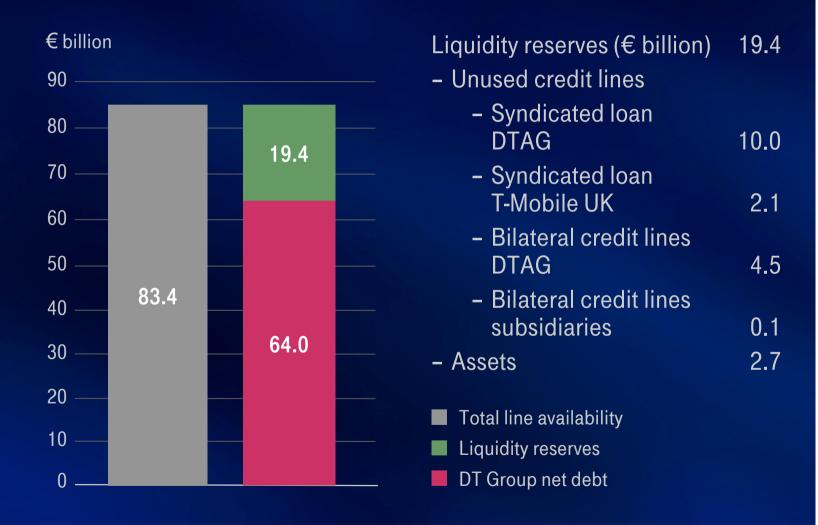


Other asset sales. Range of options increased.

- Strategic review identified further potential candidates for sale
 - Proportionate EBITDA of these assets amounts to € 400-600 million
 - Value for ALL assets would be approx. € 2.4 3.6 billion (based on appropriate EBITDA multiples)
 - Target proceeds from actual asset sales: € 2.2 billion
- Minor impact on group EBITDA after sales as majority of assets is consolidated at equity



Liquidity reserves as of September 30, 2002. Fully financed until mid 2004.





Kai-Uwe Ricke



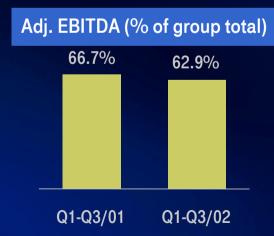
Strategic review. Reshaping the group.

- Clear objectives: significant debt reduction and organic growth
- Five key points:
 - a properly managed Deutsche Telekom is a cash machine
 - the 4-division structure is still the right basis for future growth and needs focused management
 - devolution of more powers and decision-making responsibilities to the 4 divisions i.e. those closest to markets
 - major reduction in the size of the group headquarters
 - withdraw from non-strategic businesses



T-Com – maximize the cash-flow.



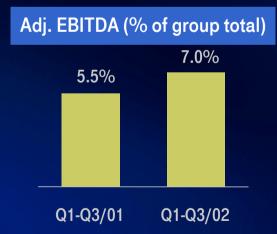


- Continuation of rebalancing strategy to secure EBITDA
- Consistent marketing of the broadband offers to all customer segments
- Capex and opex discipline while improving service quality
- Implement this program in Germany and the Eastern European holdings



T-Systems – focus and partnering.





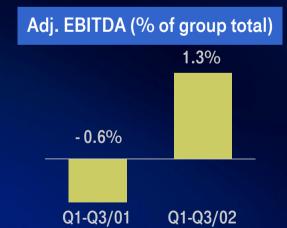
- Rely on partners for the further international development of the IT services
- Focus on the 4 business lines of telecommunications, public sector, manufacturing, and financial services
- Focus on the 4 service lines of systems integration, computing services, desktop services and network services
- Focus on key geographic areas
- Retrench activities in less attractive markets



T-Online – monetising the customer base.



- Proven and robust business model
- Consistently exploit the growth potential of broadband access and non-access services from our position as market leader
- Further internationalization will depend on market development

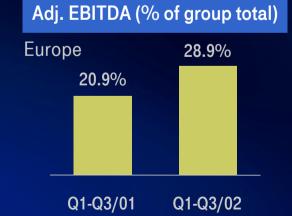




T-Mobile – cash-optimized growth in Europe.



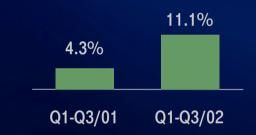
- Focus on free cash-flow
- Europe: further increase efficiency through clearly structured program
- Emphasize mobile data as a source of growth, thereby increasing ARPU





Strategic review. T-Mobile – cash-optimized growth in U.S.

Revenue (% of group total)
U.S.



Adj. EBITDA (% of group total)
U.S.

- U.S.: continue successful growth strategy on our own for the time being
- U.S.: consider future business combination opportunities not as debt reduction measure but as an opportunity to maximize the value inherent in T-Mobile USA





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