

DEUTSCHE TELEKOM

FY 2019 RESULTS & CMD 2018

PROGRESS UPDATE



[Link to
Webcast](#)



LIFE IS FOR SHARING.

DISCLAIMER

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In addition to figures prepared in accordance with IFRS, Deutsche Telekom also presents alternative performance measures, including, among others, EBITDA, EBITDA margin, adjusted EBITDA, adjusted EBITDA after leases, adjusted EBITDA margin, adjusted EBIT, adjusted net income, free cash flow, free cash flow after leases, gross debt, net debt after leases and net debt. These alternative performance measures should be considered in addition to, but not as a substitute for, the information prepared in accordance with IFRS. Alternative performance measures are not subject to IFRS or any other generally accepted accounting principles. Other companies may define these terms in different ways.



2019 RESULTS AND CMD UPDATE: WE ARE DELIVERING

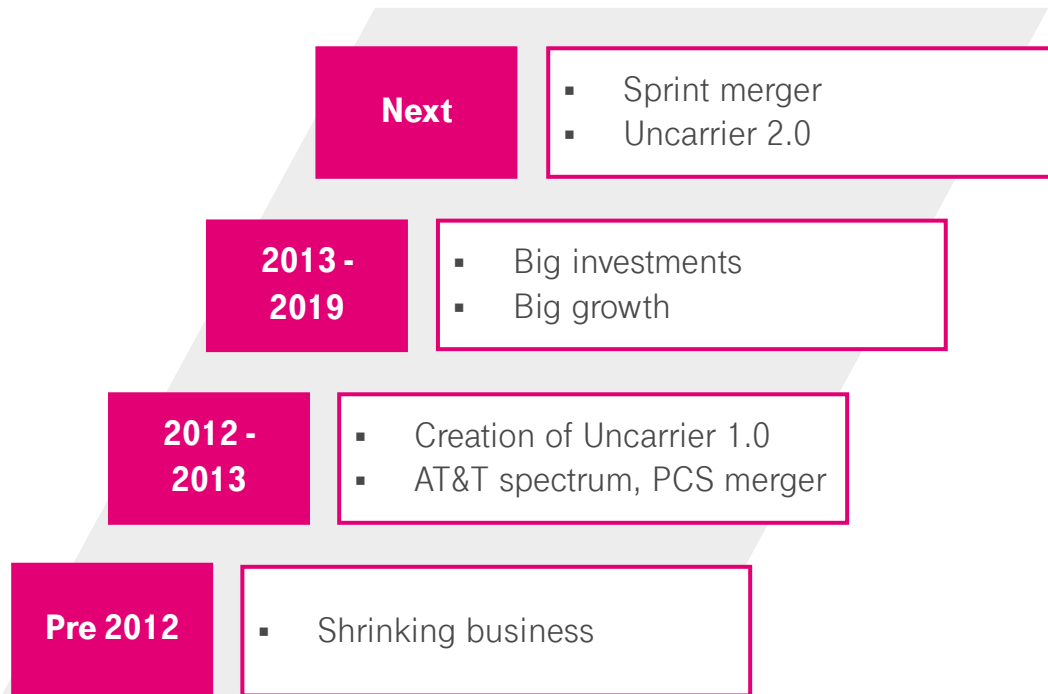


- US Deal: Positive ruling by New York District Court
- Two major multi-year German investment programs completed (B2C All-IP, FTTC)
- Accelerated 5G rollout in U.S. and Germany
- Substantial progress with efficiency and digitization
- Ongoing strong customer growth in all geographies
- Financials tracking above 2018 CMD guidance
- DT ex US in second year of EBITDA growth. All segments contribute.
- YE 2019 debt ratios back in stated comfort zone



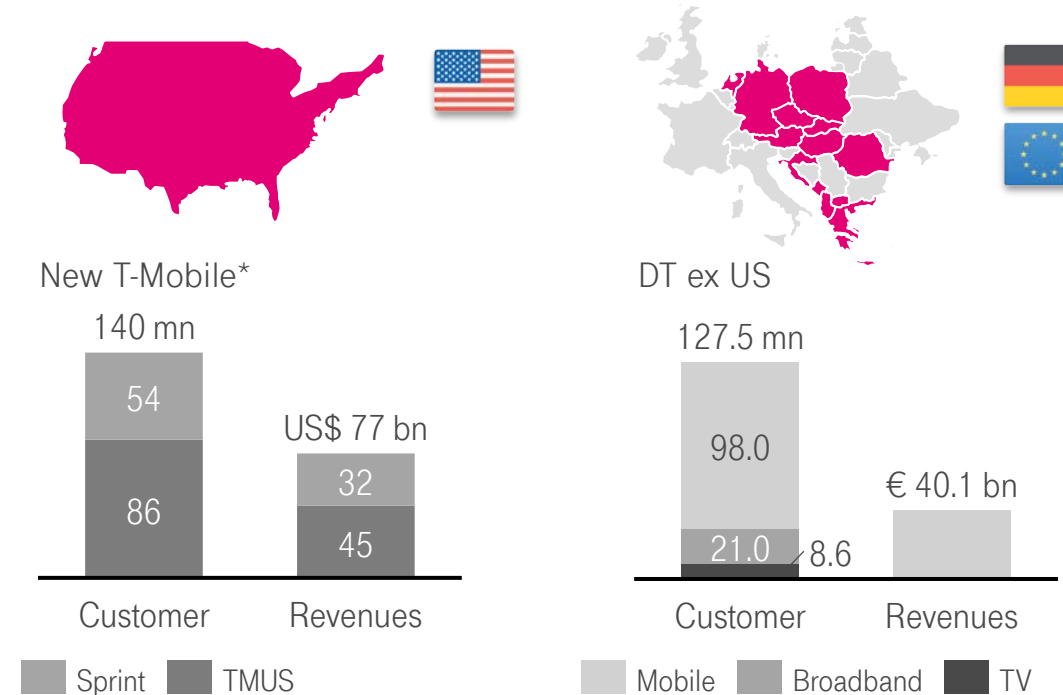
US DEAL: LEADING ON BOTH SIDES OF THE ATLANTIC

Creating value for customers & shareholders



* Pro forma LTM

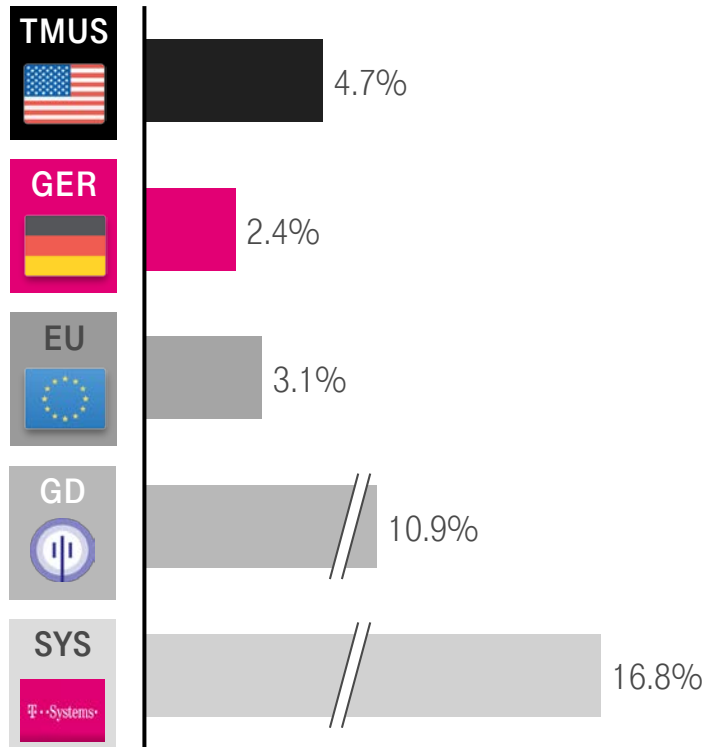
Strong presence in US and Europe



2019 FINANCIALS: STRONG GROWTH ACROSS THE BOARD

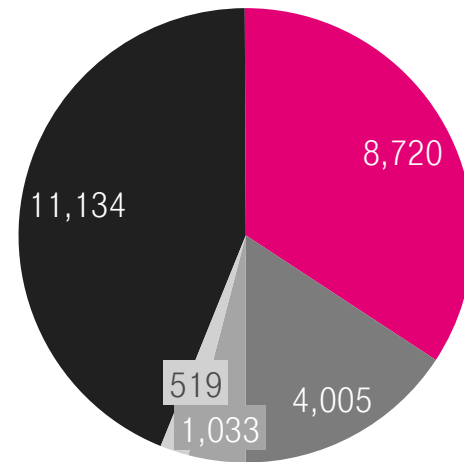


Adj. EBITDA AL (organic growth)



ADJ. EBITDA AL

€ mn



FY growth

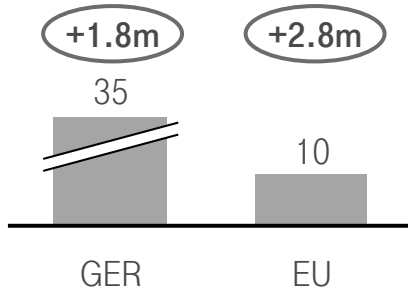
Revenue	+6.4%
Adj. EBITDA AL	+7.2%
Adj. EBITDA AL (excl. US)	+4.7%
Adj. Net profit	+8.9%
Net profit	+78.5%
Adj. EPS (in €)	+8.3%
Free cash flow AL	+15.9%
Cash capex	+7.3%
Net debt AL	+6.4%

INVESTMENTS: BIG MILESTONES ACHIEVED



Fiber coverage

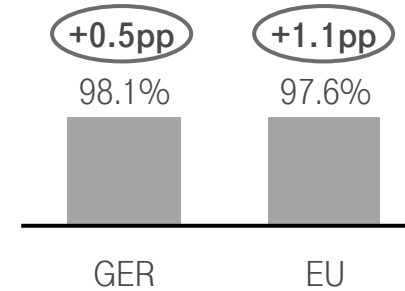
HH mn



- GER: Committed FTTC build done
- GER: Supervectoring 28mn lines¹ with up to 250Mbps
- EU: Full fiber 3.3mn HH

LTE outdoor pop coverage

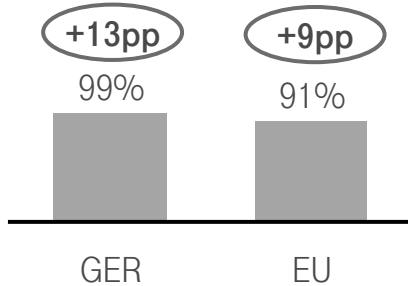
%



- GER: 1,400 additional sites
- GER/EU: Network leadership in footprint

All-IP

lines



- German B2C rollout completed
- German B2B on track for YE2020
- EU: 6 Countries fully migrated

Innovations

- 5G
 - GER: 450 5G antennas
 - Launch Cloud Gaming/Campus Solutions
 - US: Launch nationwide low-band
- Digitization across the value chain
- Launch smart speaker

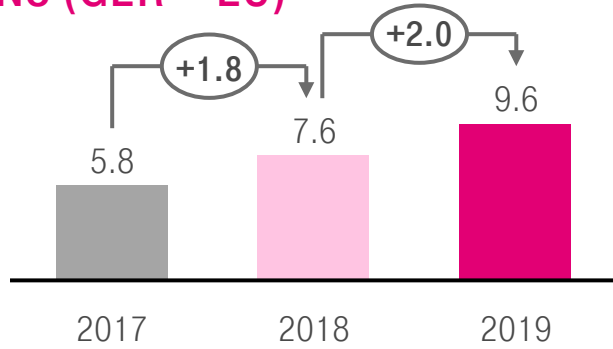
1) Households and business locations

CUSTOMERS: GROWTH REMAINS STRONG



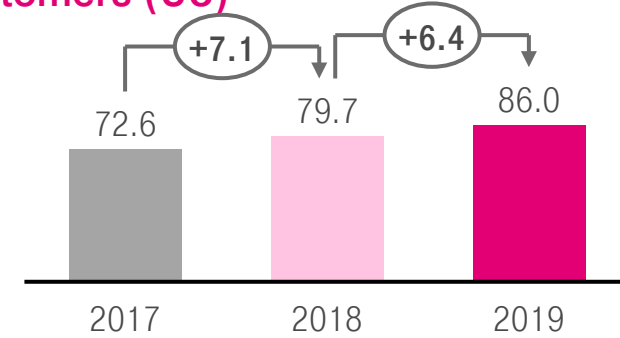
Magenta EINS (GER + EU)

mn



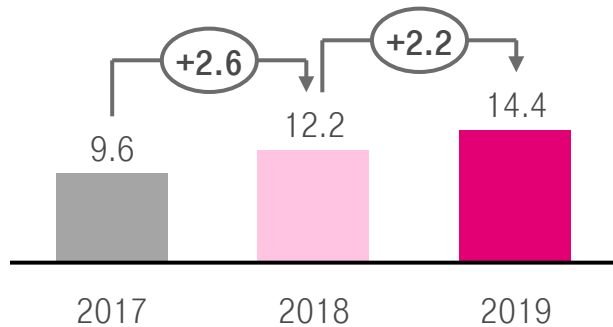
Mobile customers (US)¹

mn



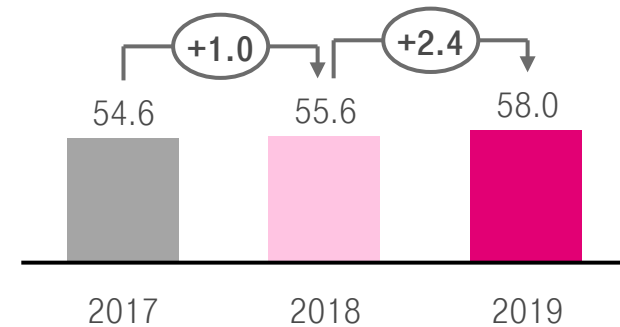
Fiber (GER)

mn



Mobile contract customers (GER + EU + NL)²

mn



1) base adjustment branded prepaid customers in Q3/19 2) Change in base. Figures not adj. for acquisition or disposals. Germany: own branded contract customers excl. multi-brand

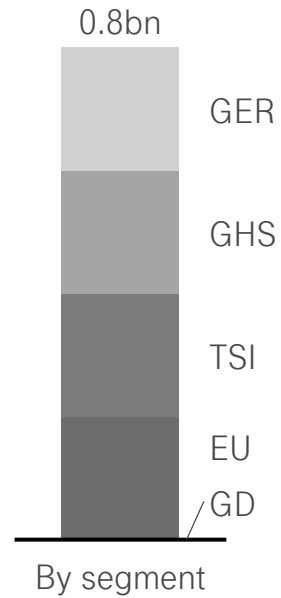
INDIRECT COSTS: ON TRACK FOR CMD TARGET



Organic savings ex US 2017 - 2019

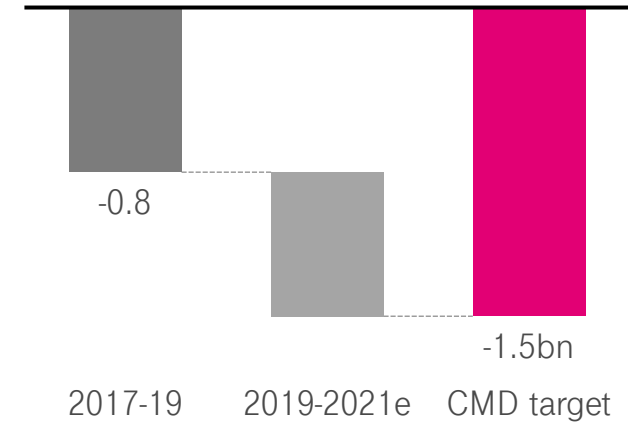
€ bn

- 4% of indirect costs saved
- Savings driven by greater agility and digitization
- Personnel productivity +6%



Organic savings ex US 2017 - 2021

€ bn



DIGITAL: BECOMING PART OF THE DNA



DT Strategic Direction & Rationale

Marketing & Sales

Push **online channels** & **personalized offerings** to drive X/upsell & reduce 3rd party costs



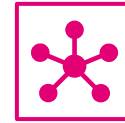
Customer Service

Drive **customer self-service** (app, chat) & **360° customer view** to reduce inbound calls & increase efficiency



Network & IT

Increase bang for the buck w/ **value-based network planning** & rollout; **transform IT** for lower time to market



Steering & Support

Push **employee self-service** and automate **repetitive tasks** (e.g. planning) for higher precision & lower cost



Proof Points¹

- ~30% MMA² penetration
- 6m transactions in Business Service Portal
- ~55% app penetration
- TMNL: 34%/15% eSales share (B2C/ B2B)

- 2m customer interactions w/digital service assistant
- 2,800 bots live, € 90m net savings p.a.
- TSI: 1 customer interface w/ServiceNow

- 75% planning time reduction per fiber HH w/FTTH factory (2020 est.)
- IT trafo: ~150 HAL³ APIs & ~50
- DPS⁴ live
TelIT: 65% agile delivery (2020 est.)

- 30k users of Employee Service App
- TMNL: 2,200 hours returned to business w/ RPA⁵
- HT: AI-based TWC⁶ planning pilot

1) Actuals 2019 unless otherwise indicated 2) Mein Magenta App 3) Harmonized Application Layer 4) Digital Platform Service 5) Robotic Process Automation; 6) Total Workforce Cost

CAPITAL UTILIZATION: SHARING, SMARTLY



Mobile

Germany

- White spot sharing of all German MNOs (c6,000 sites)
- Grey spot sharing with Vodafone (c4,000 sites)
- Extensive tower sharing (2.3x co-location ratio)



Europe

- Long-standing network sharing in most countries (e.g. CZ, PL, RO)
- Various tower sharing agreements (e.g., Austria)
- Market consolidation (e.g. NL)

Fixed

- Collaborations (e.g., EWE – Tel)
- Wholebuy/resale (e.g., Net Cologne, DGF)

- Multiple wholebuy/resale agreements (e.g., PL, CZ)
- Market consolidation (e.g. Austria)



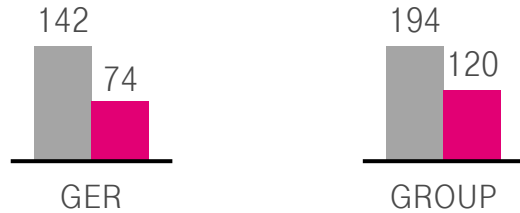
LIFE IS FOR SHARING.

ESG: BEING SUSTAINABLE



Energy intensity¹

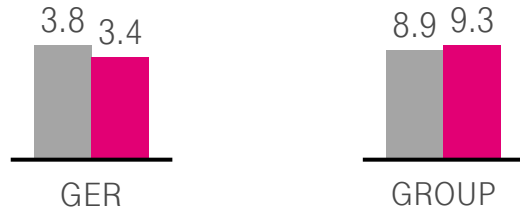
kWh/TB



- More efficient technologies

Energy consumption

mn MWh



- Benefits from All-IP migration in GER

DT's climate strategy

- 100% renewables from 2021
- 90% less CO₂e² by 2030
- 25% lower value chain emissions per customer by 2030
- Targets certified by SBTi³

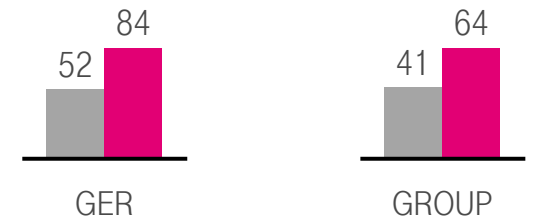
Further ESG measures (examples)

- >80% of procurement volume reviewed according to ESG criteria
- Multiple initiatives on responsible digitization, data privacy & security, digital literacy



Share of renewable Energy

%



- Significant EBITDA investment

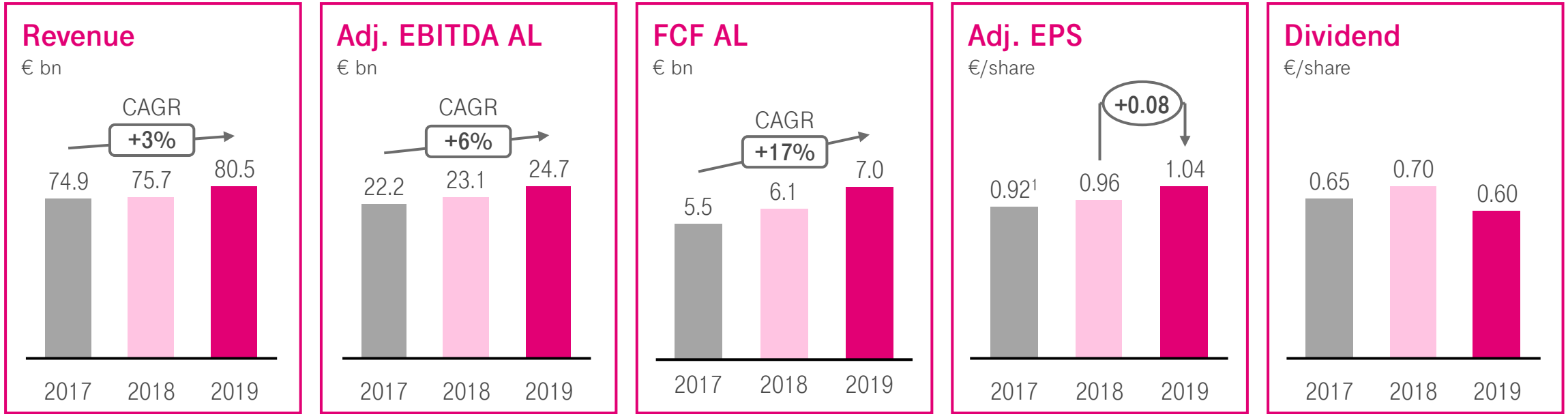
Success in ESG ratings



1) Excluding international T-Systems units 2) Scope 1+2 3) Science Based Targets initiative

2017 2019

CMD TARGETS: FINANCIALS GROWING FASTER



CMD promises (2017 – 2021 CAGR)



All CAGRs are organic CAGRs (mixed CAGRs); EBITDA/FCF pre IFRS 16 used for 2018 vs. 2017

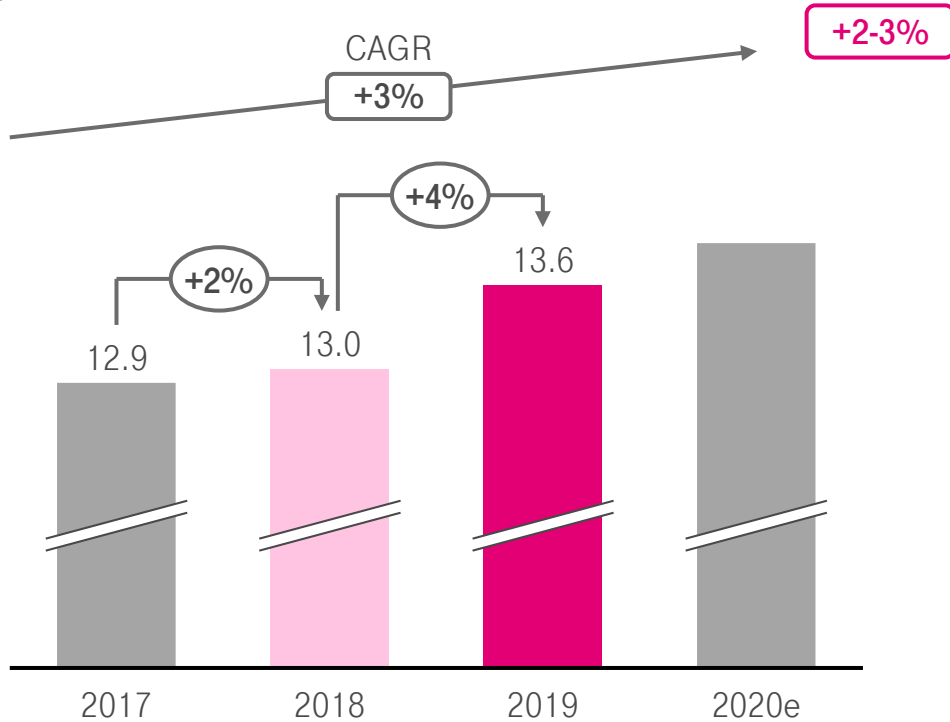
1) Adjusted for € 0.36/share US tax gain. EBITDA and FCF for 2017 on pre FRS 16 basis

EX US CMD TARGETS: ALL SEGMENTS DELIVERING



Ex US adj. EBITDA AL

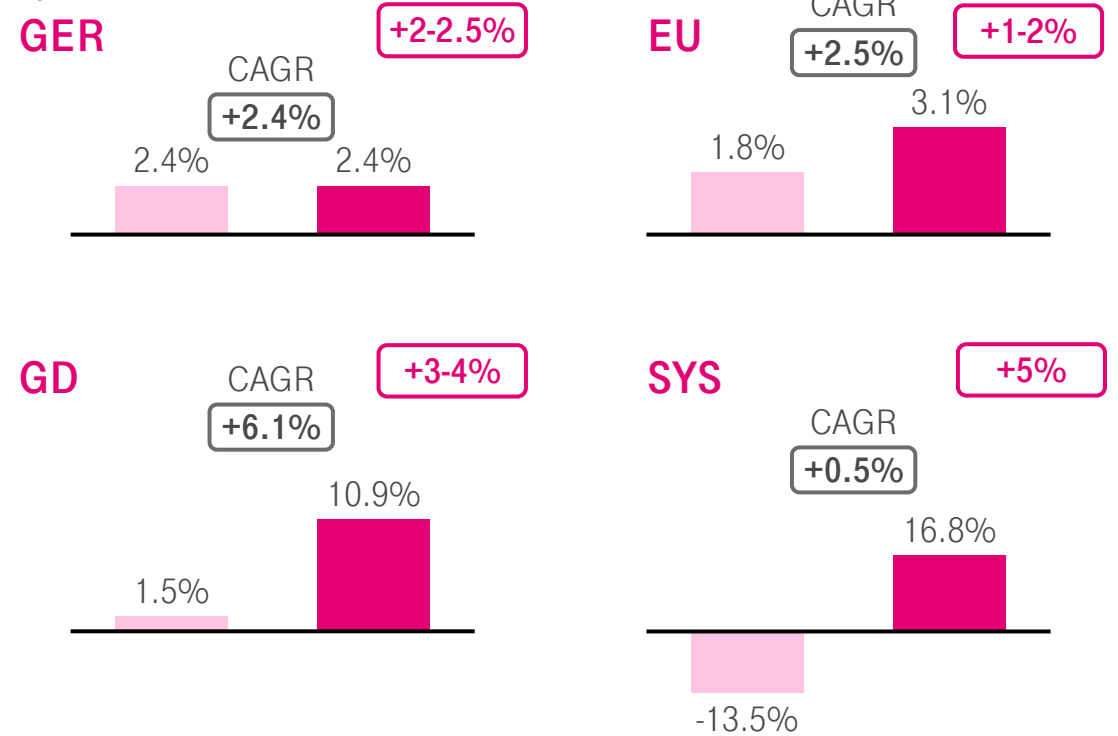
€ bn



All CAGRs are organic CAGRs (mixed CAGRs); EBITDA/FCF pre IFRS 16 used for 2018 vs. 2017

Adj. EBITDA AL growth yoy

%



 = CMD guidance 2017 - 2021

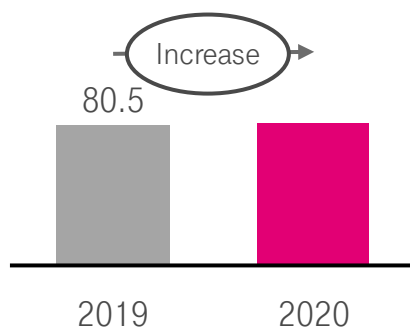
2018 2019

2020 GUIDANCE: MAINTAINING MOMENTUM



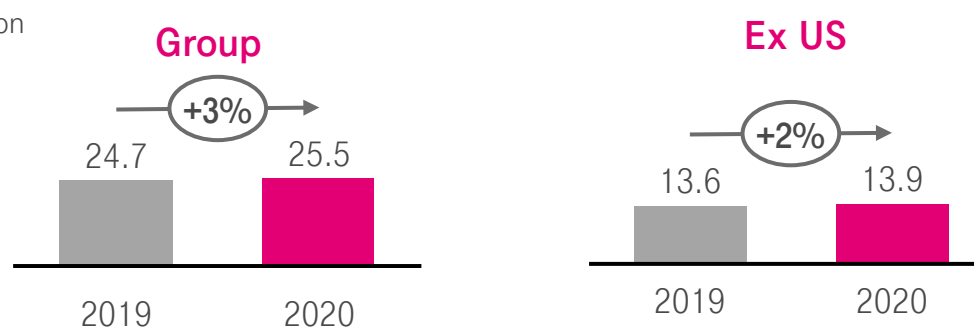
Revenue

€ bn



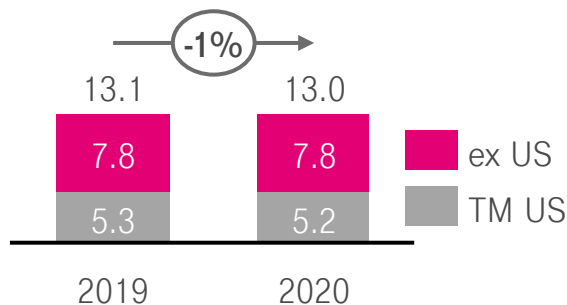
ADJ. EBITDA AL

€ bn



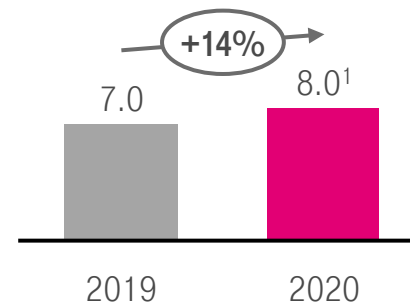
Cash Capex

€ bn



FCF AL

€ bn



Based on € 1 = US\$ 1.12.

TM US EBITDA at midpoint of US\$ US GAAP guidance of US\$ 13.85bn

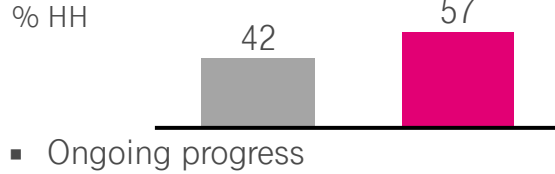
Including the US GAAP IFRS bridge of US\$ 0.85bn this equals € 11.6bn.

1) Before cash outs for zero bond and TM US forward swap

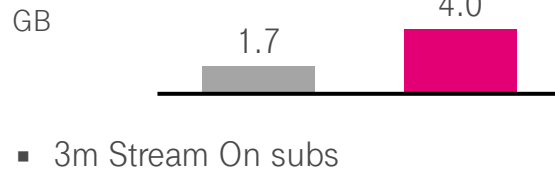
GERMANY: GROWING FUTURE BUSINESS



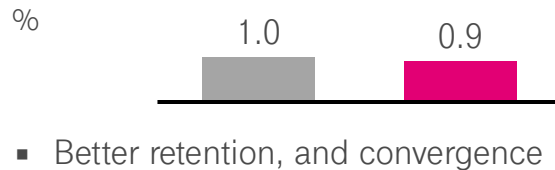
M1share (mobile)¹



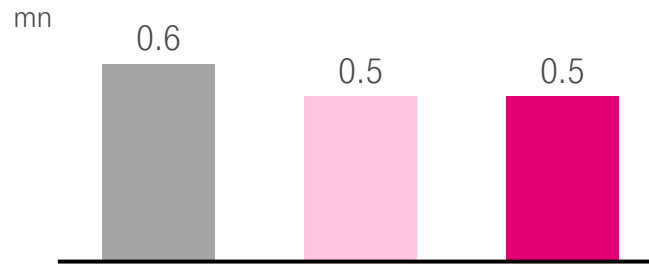
Data usage²



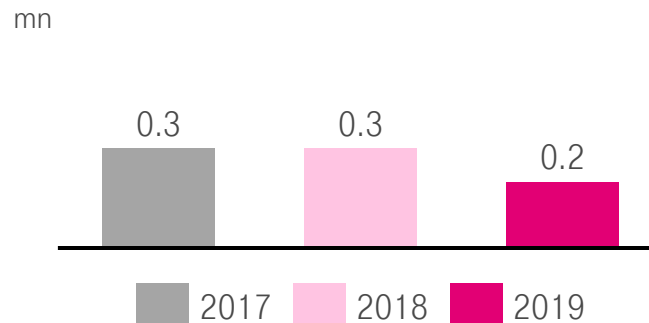
Mobile churn³



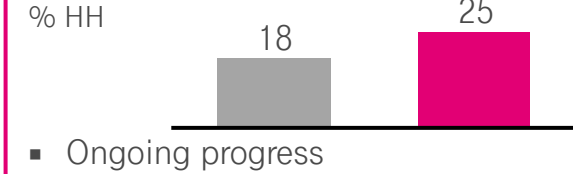
Contract net adds⁴



Broadband net adds



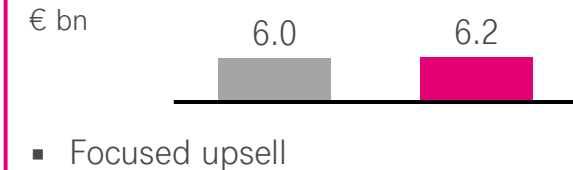
M1share (fixed)⁵



TV subs



B2B revenues



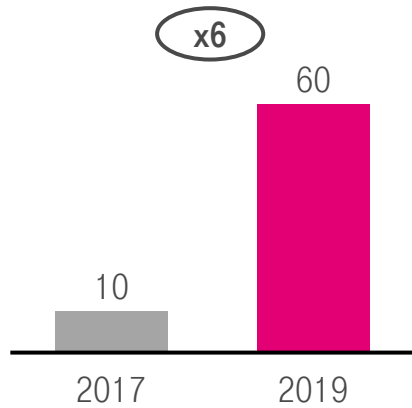
1) As % of B2C T-branded contract customers 2) Per month of B2C T-branded contract customers 3) contract excl. Lebara
 4) Of own branded retail customers excl. multibrand 5) As % of B2C broadband access lines

GERMANY: IMPROVED AGILITY AS ENABLER



Flexible delivery

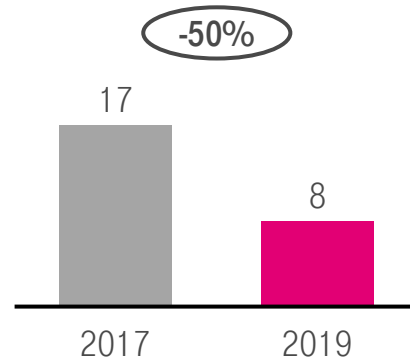
% of software delivered in agile mode



Improved release frequency & quality

IT time-to-market

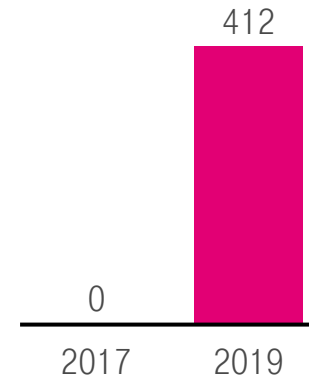
Months



Improved IT delivery speed

Reskilling

of reskilled FTE



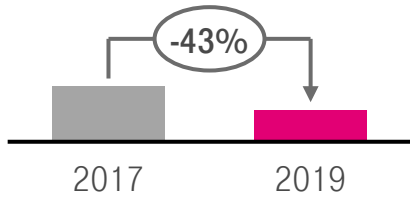
Broad IT reskilling initiatives (e.g. academies for DevOps, Scrum Master, Design Thinking)

- Big reduction in B2B tariff complexity
- New FTTH OSS developed in agile mode in record time
- Improved employee satisfaction

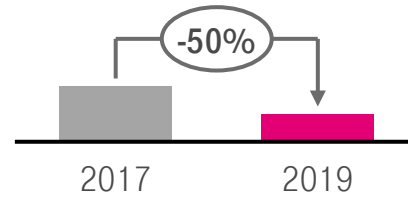
GERMANY: SIGNIFICANT PROCESS IMPROVEMENTS



Waiting times

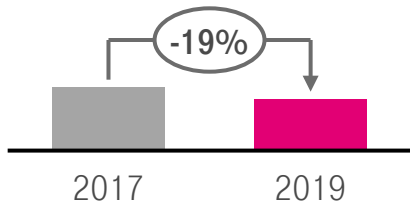


Complaints

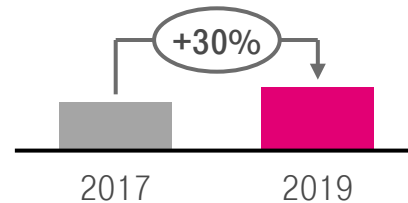


- Improved customer satisfaction
- Won all major service tests
- Process redesign
- Cost reduction

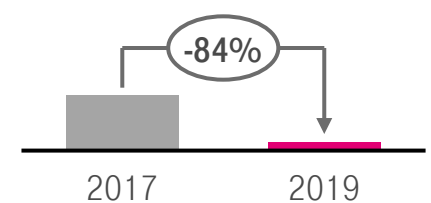
Faults repairs



First-time resolution



Missed appointments



GERMANY: RESILIENT MOBILE NETWORK LEADERSHIP



LTE coverage

- 98% pop coverage
- 88% area coverage

Fiber backhaul

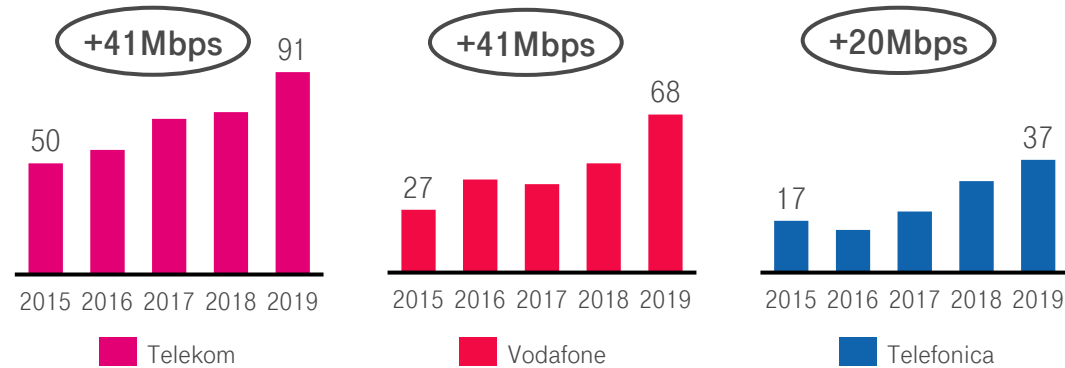
- ~80% of sites

Technology

- 4x4 MIMO
- Carrier aggregation
- Single RAN

Average mobile data speed¹

Large cities



Average speed to double by 2021

Spectrum

- +110 MHz from 2019 auction (+20MHz in 2.1 GHz)

Site expansion

- +1.4k new sites in 2019
- +10k 2019-24 target

5G

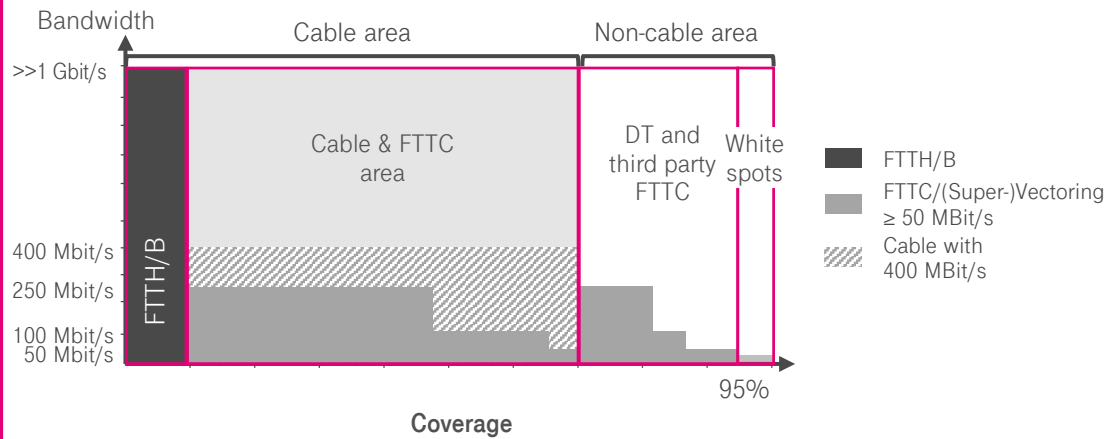
- RAN 80% 5G ready
- 450 antennas YE19
- All major cities YE20

1) Umlaut/P3

GERMANY: FTTC ALREADY PROVIDING HIGHSPEED



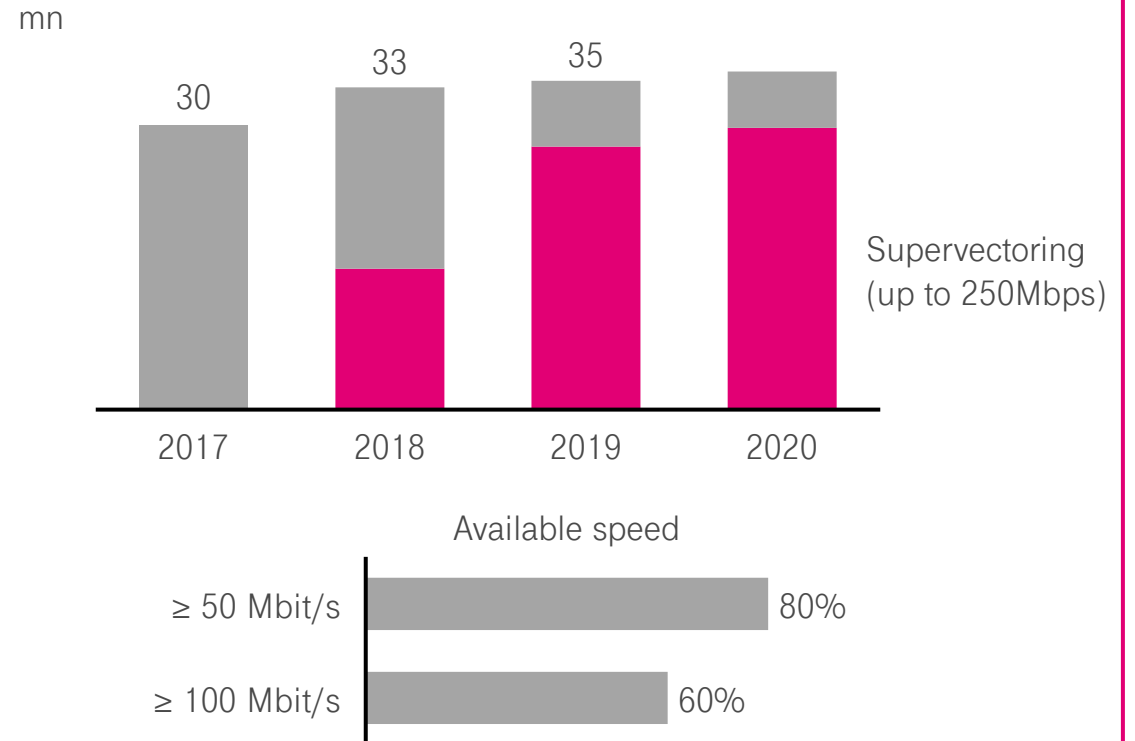
German broadband coverage end 2019



- Only c5% “white-spots”¹ end of 2019
- Fiber resale agreements with several partners for >2m homes
- FTTC build largely completed

1) Refers to < 50 Mbit/s

Homes passed by fiber

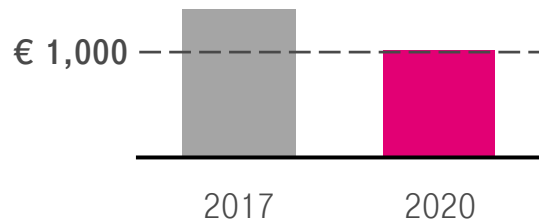


GERMANY: FROM FTTC TO FTTH



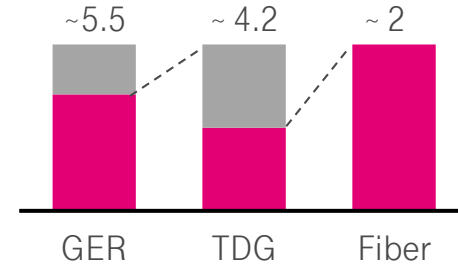
FTTH factory

- Cost per home passed



Cash Capex

€ bn

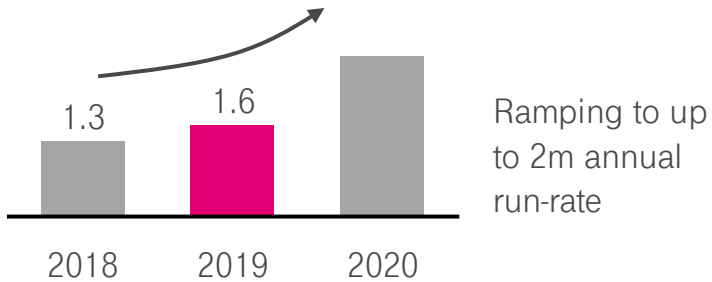


Subsidized build

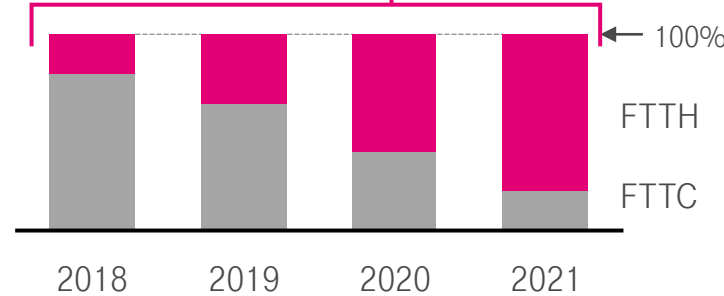
- Stuttgart area (partly)
 - Successfully under way
 - c100K homes passed YE2020
- E.g., Mecklenburg-Vorpommern
 - Successfully under way
 - 40k homes passed by YE 2021

FTTH/B homes passed

mn total



Fiber capex



Cooperations

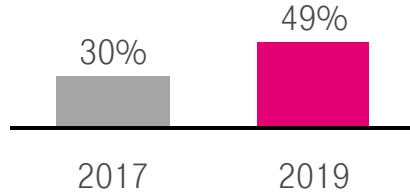
- EWE-Tel JV
 - Approvals received; launch imminent
 - Target 300k homes in 3yrs
 - 10yr target >1.5m homes passed

EU: SUCCESSFUL STRATEGY IMPLEMENTATION



FMC penetration¹

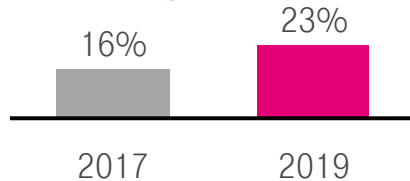
% HH



Mobile network leadership

- Leading mobile network in 9 out of 10 EU Natcos² (P3/Connect)

FTTH/B coverage³



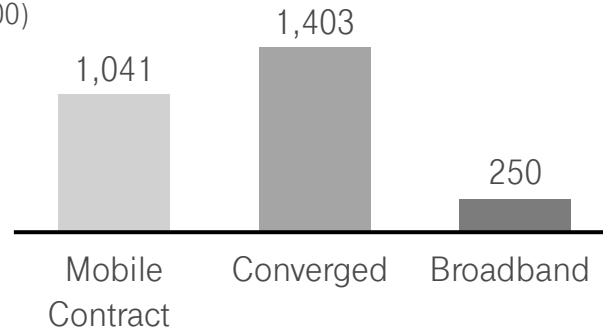
1) EU8 (GR, HU, HR, SK, RO, MK, ME; CZ)

2) Except Romania

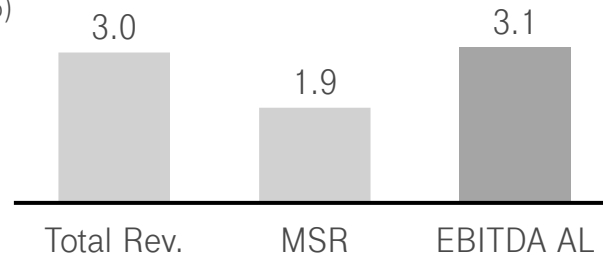
3) EU4 (GR, HU, SK, HR)

2019 achievements

Net adds
(000)

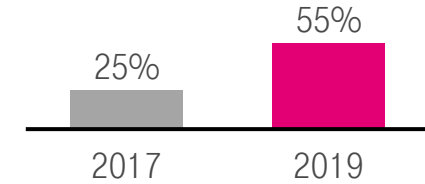


Growth rates yoy
(%)



App penetration

%



Customer experience

- Churn (e.g. Greece): ~8ppts lower churn in Cosmote 1 (vs fix/mobile only)
- Stable NPS

B2B revenues

- FMCC revenues: 2017: € 0.35bn, 2019: € 0.65bn (CAGR: 36%)
- ICT revenues: 2017: € 1.0bn/ 2019: € 1.1bn (CAGR: 5%)



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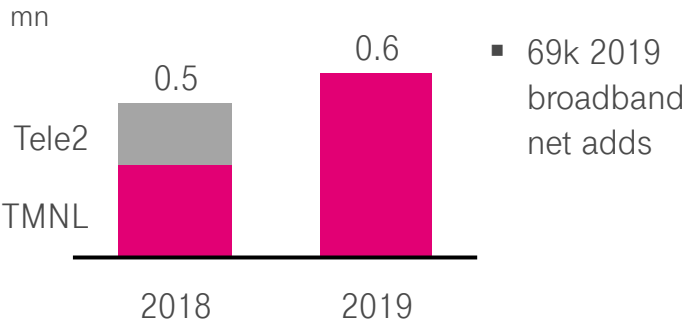
GD/TMNL: DELIVERING MERGER BENEFITS



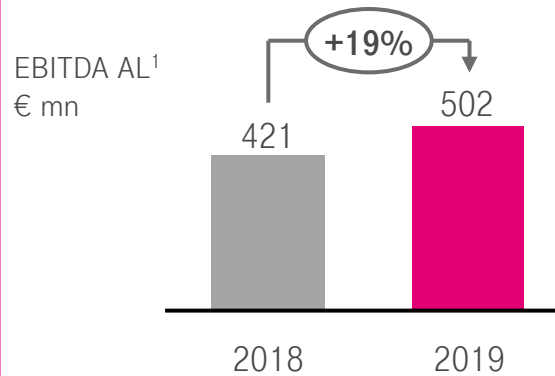
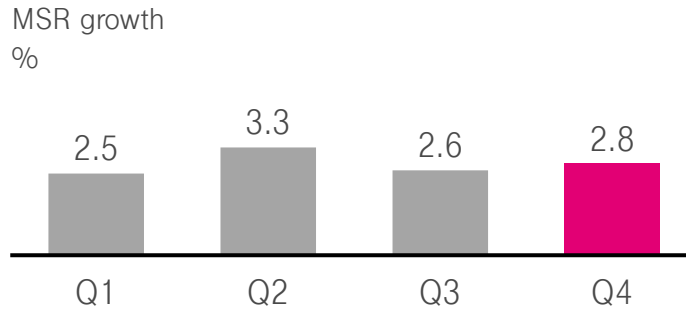
Mobile leadership

- Winner of P3/Umlaut test for 4th year in a row
- Highest score ever measured by Umlaut
- 0.3m contract net adds

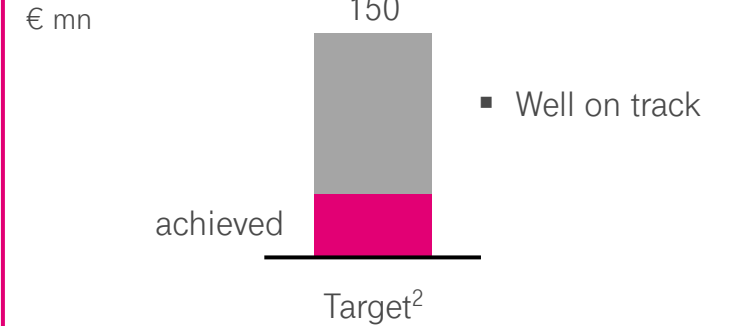
Fixed line scale



2019 achievements



Merger synergies¹

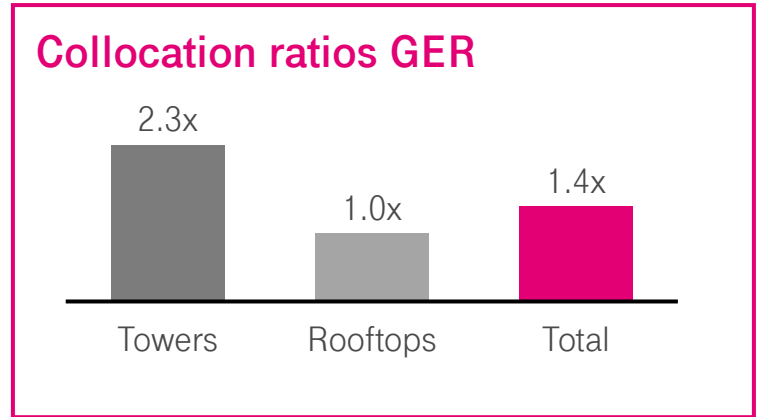
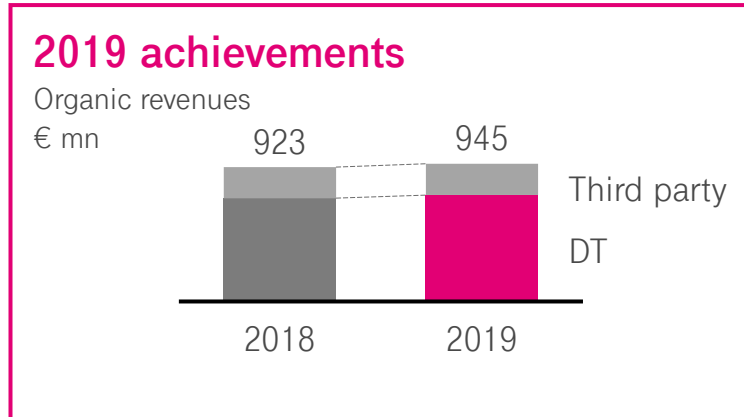
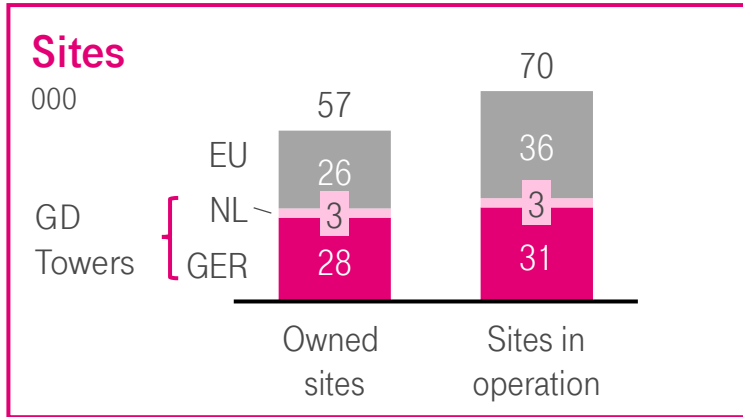


Efficiency

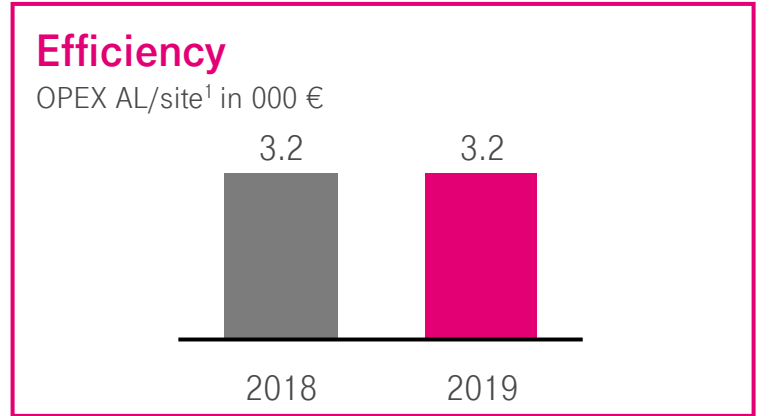
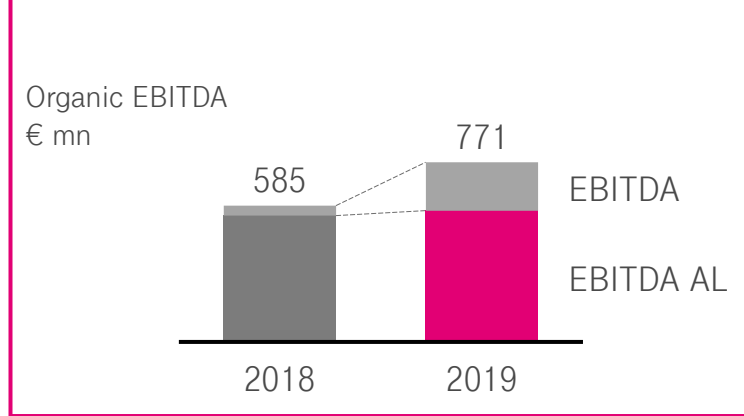
- Number of shops reduced by 13% yoy
- Reduction of FTE by 12% yoy

1) Pro-forma 2) Run-rate after three years from closing, opex & capex

GD/TOWERS: STRONG GROWTH WITH INFRASTRUCTURE



- ### Ongoing site expansion GER
- 1.8k new sites in 2019, t/o 1.4k new build for TDG
 - CMD target 9k new sites 17 – 21
 - Growth opportunities coverage, 5G



1) Quarterly average in calendar year

TSI: TURNAROUND ON TRACK

Sales

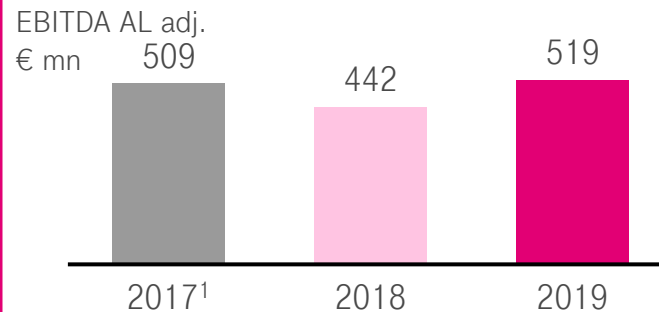
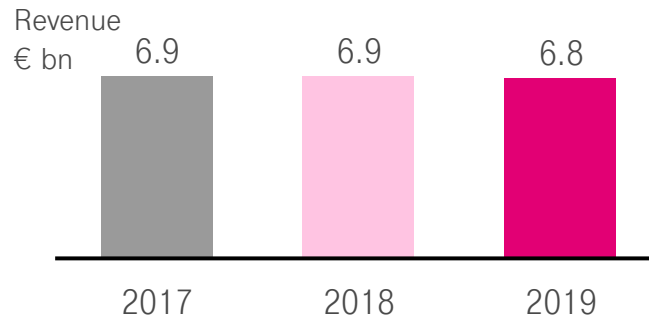
- Order Entry: Growth for two consecutive years up, +40% vs 2017
- Clients: Better coverage with integrated approach
- Efficiency/digitization: Salesforce go live

Delivery

- Shoring: New strategy in execution (>3000 FTEs impacted)
- Offshoring: Doubled number of FTE in India to c2,000
- Automation: Savings in IT of €30m in 2019
- Digital delivery: Roll-out of ServiceNow

1) 2017 on pre IFRS 16 basis

2019 achievements



Portfolio

- New portfolio model: Fully operational
- TC: Move into Germany to create B2B TC powerhouse
- Security/IoT: Carve out for more agility
- Divest: End User Services and a new model for Mainframes

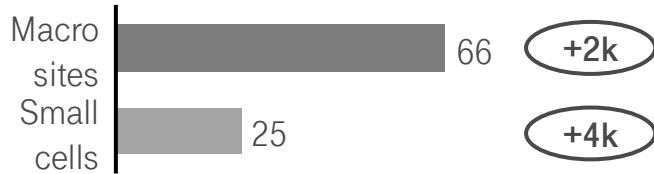
Overhead

- Savings: 40% in Finance and 30% in HR
- Agility: Removed up to 5 layers of management; reduced org units from 1500 to 500 and executives by >-30%; agile organization principles implemented

TMUS: ONGOING MOMENTUM



Network expansion

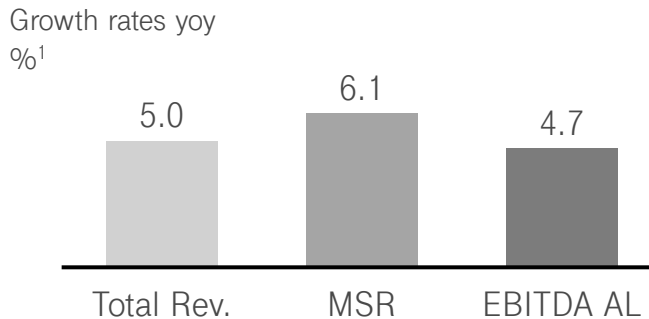
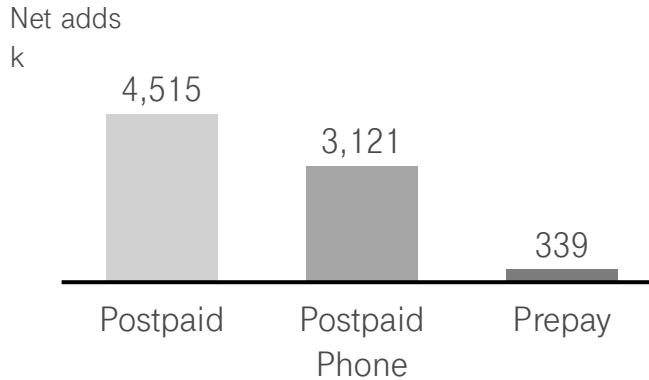


- Number of cities with 600MHz from 2.7k to 9k
- \$ 6.0bn capex in 2019

5G launch

- Nationwide 5G launch (200m pops, low-band), 6 months ahead of time
- Acquired 0.4GHz of mmWave spectrum in auctions 101 & 102 in 2019

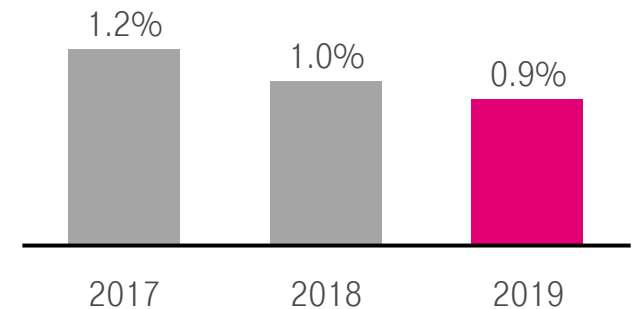
2019 achievements



Commercial focus

- Growth in B2B, 55+, military, new geos
- Best ever industry score in JD Power wireless customer care survey, based on “Team of Experts” success

Reduced churn²



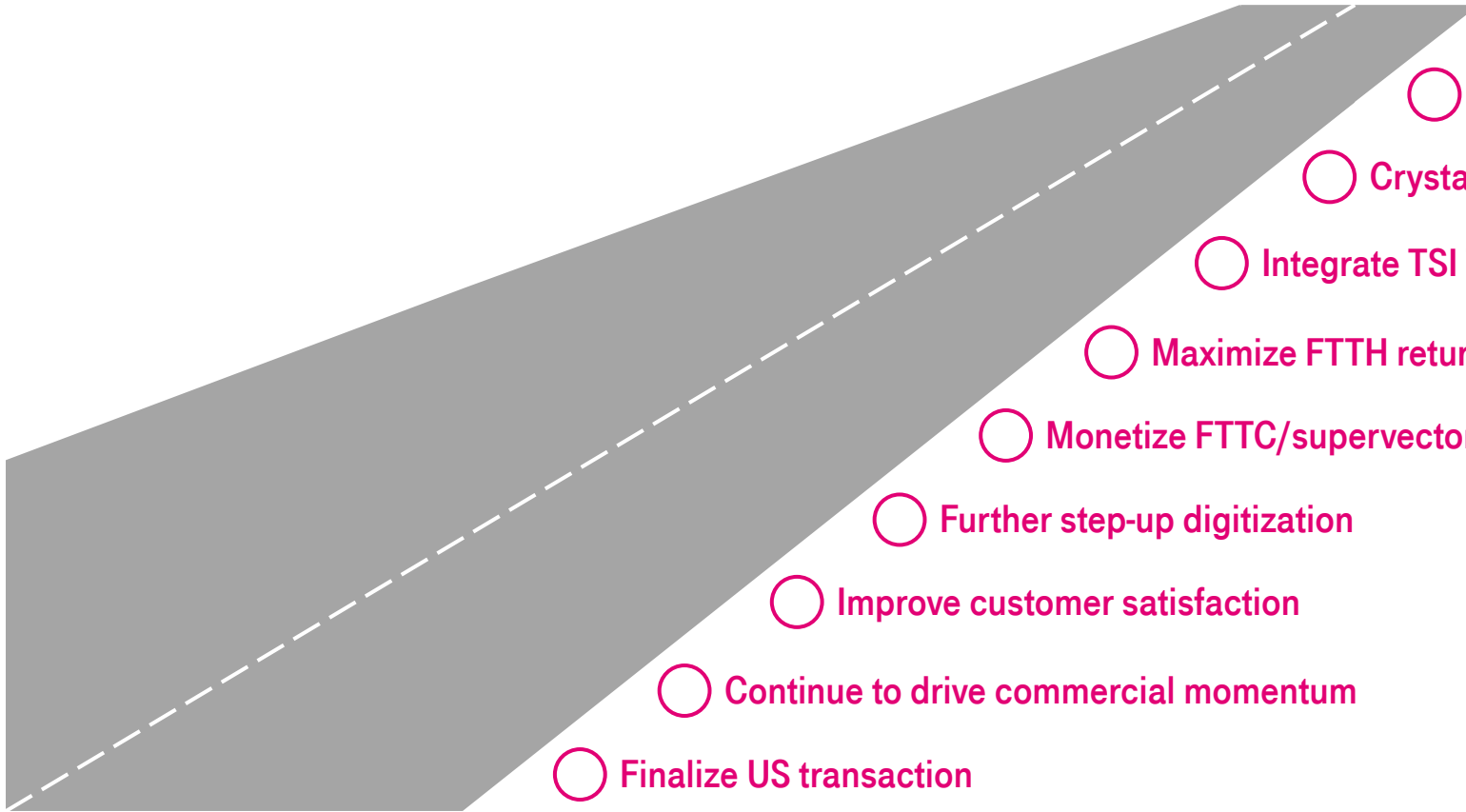
1) IFRS; US GAAP growth +6.3% service revenue and +9.2% adj. EBITDA; organic

2) Branded postpaid phone churn

STRATEGY: WORKING TOWARDS IMPLEMENTATION



AGENDA: WE WON'T STOP!



- Drive innovation, diversity, and cultural change
- Crystallize tower value for shareholders
- Integrate TSI TC into Germany
- Maximize FTTH return-on-invest
- Monetize FTTC/supervectoring
- Further step-up digitization
- Improve customer satisfaction
- Continue to drive commercial momentum
- Finalize US transaction



LIFE IS FOR SHARING.



REVIEW Q4/19

FINANCIALS: GROWTH IN ALL METRICS

€ mn

	Q4			FY		
	2018	2019	Change	2018	2019	Change
Revenue	20,261	21,361	+5.4%	75,656	80,531	+6.4%
Adj. EBITDA AL ¹	5,573	6,030	+8.2%	23,074	24,731	+7.2%
Adj. EBITDA AL (excl. US) ¹	3,037	3,320	+9.3%	12,990	13,597	+4.7%
Adj. Net profit	796	1,016	+27.6%	4,545	4,948	+8.9%
Net profit	-431	+654	n.a.	2,166	3,867	+78.5%
Adj. EPS (in €)	0.17	0.21	+23.5%	0.96	1.04	+8.3%
Free cash flow AL ^{1,3}	1,438	1,763	+22.6%	6,051	7,013	+15.9%
Cash capex ²	3,080	3,075	-0.2%	12,222	13,118	+7.3%
Net debt ¹	n.a.	76,031	n.a.	n.a.	76,031	n.a.
Net debt AL ¹	54,732	58,248	+6.4%	54,732	58,248	+6.4%

1) Adj. EBITDA AL Net debt AL and FCF AL historic results not audited. Net debt after IFRS 16, no corresponding figure available for 2018

2) Excl. Spectrum: Q4/18: € 62 mn; Q4/19: € 75 mn. FY/18: € 269 mn, 9M/19: € 1,239 mn

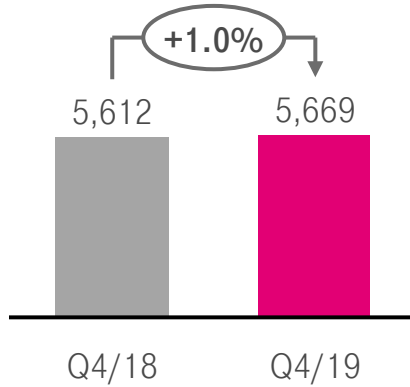
3) Free cash flow AL before dividend payments and spectrum investment

GERMANY: REVENUE AND EBITDA GROWING



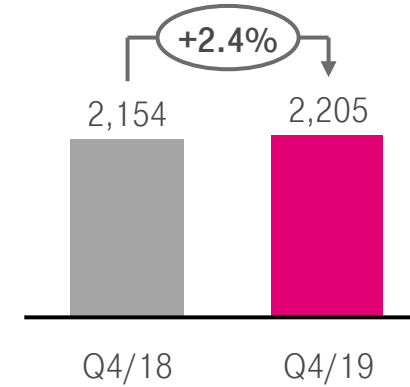
Revenues

€ mn



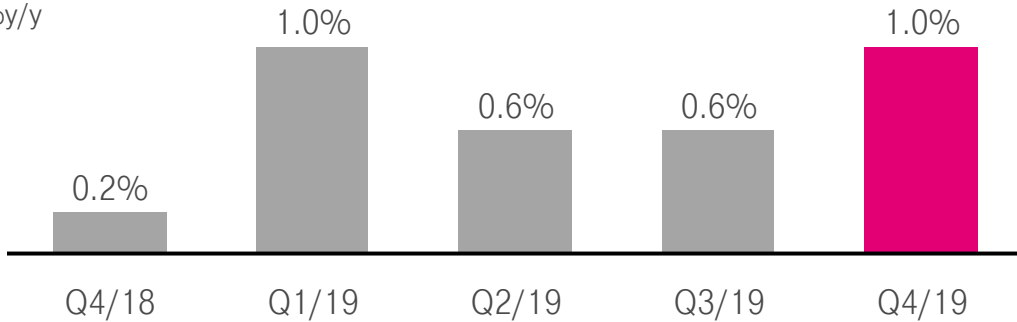
Adj. EBITDA AL

€ mn



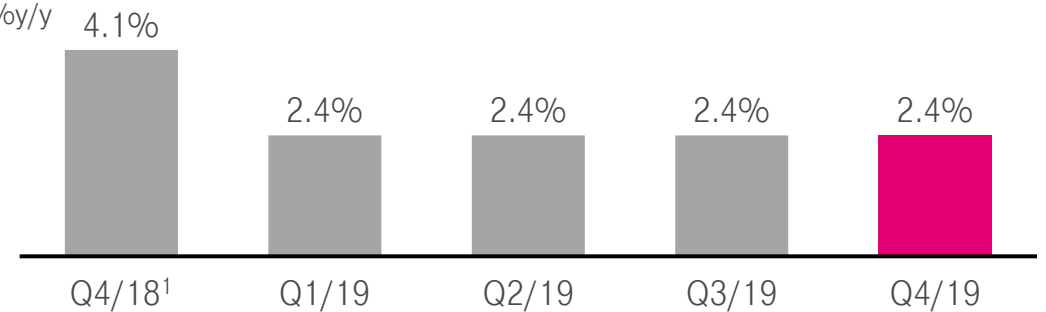
Total service revenue growth

%y/y



Adj. EBITDA AL growth (organic)

%y/y



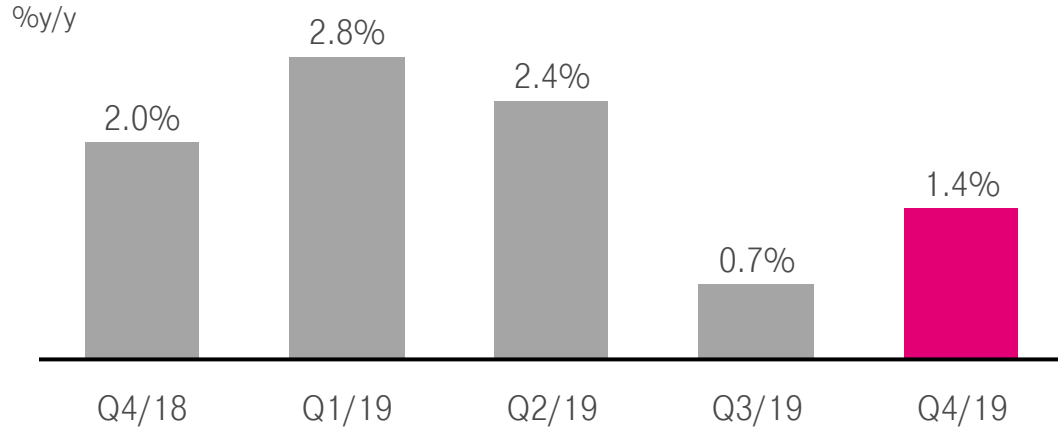
1) 2017 on pre IFRS 16 basis



GERMANY: SERVICE REVENUES GROWING

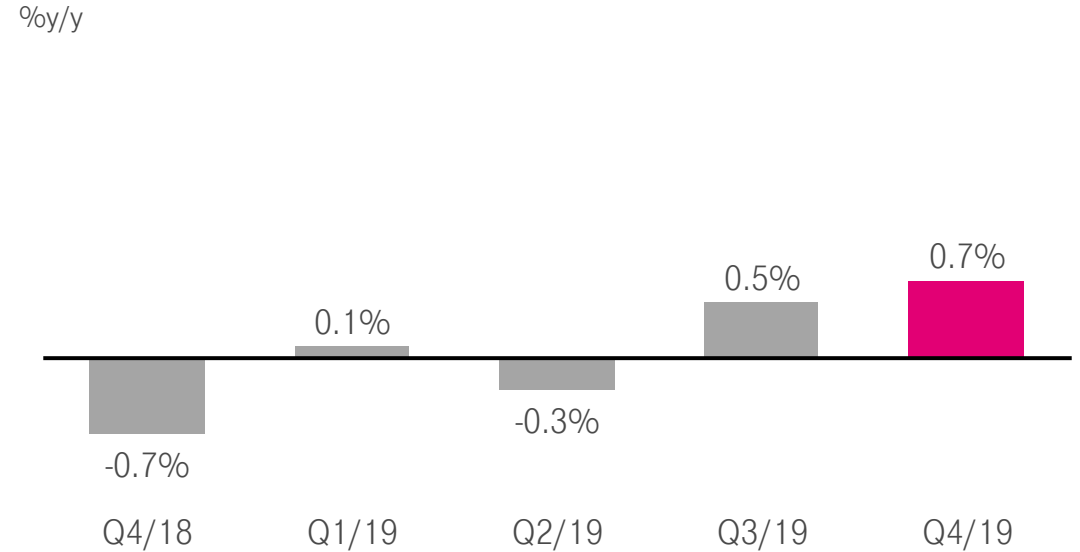


Mobile service revenue growth



- Q3 visitor phasing unwound in Q4
- MSR growth FY 2019 of 1.9%
- On track for ~2% mid term CAGR guidance

Fixed service revenue growth



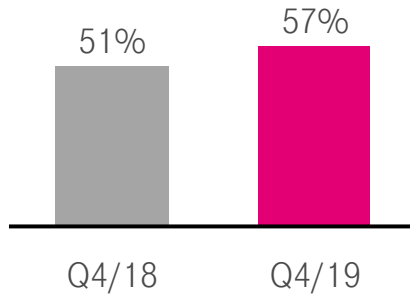
- Broadband/wholesale strength offsets All-IP headwinds
- FSR growth FY 2019 of 0.3% yoy

GERMANY: GOOD PROGRESS IN MOBILE



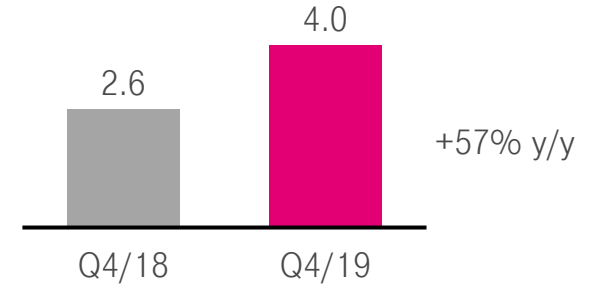
Magenta EINS share (mobile)¹

%

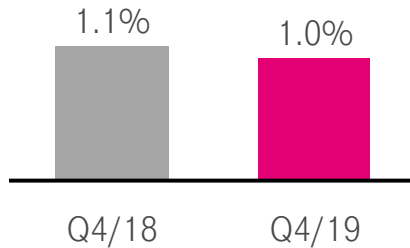


Data usage³

GB

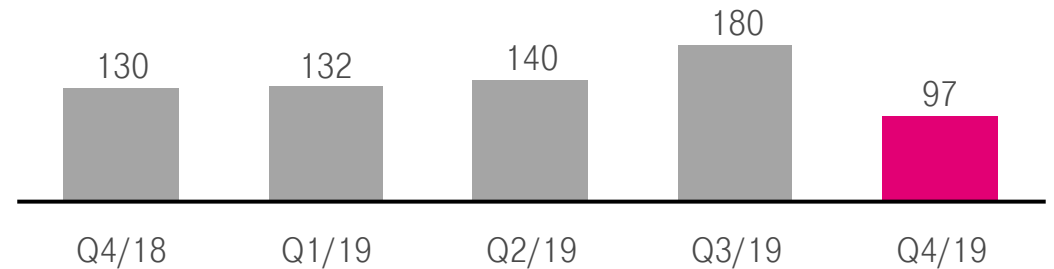


Churn²



Branded contract net adds⁴

000



1) As % of B2C T-branded contract customers

2) contract excl. Lebara

3) Per month of B2C T-branded contract customers

4) Of own branded retail customers excl. multibrand



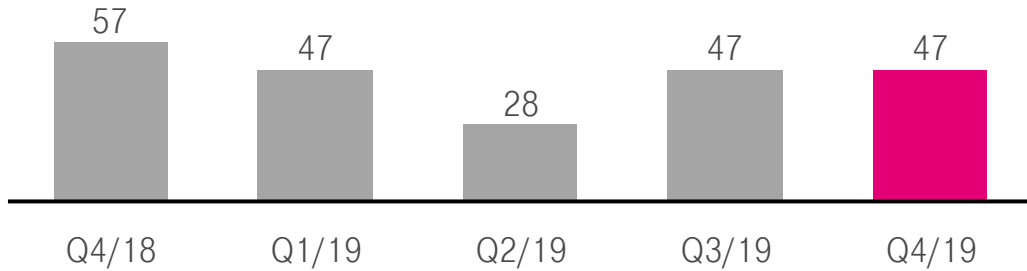
LIFE IS FOR SHARING.

GERMANY: STEADY COMMERCIALS IN FIXED



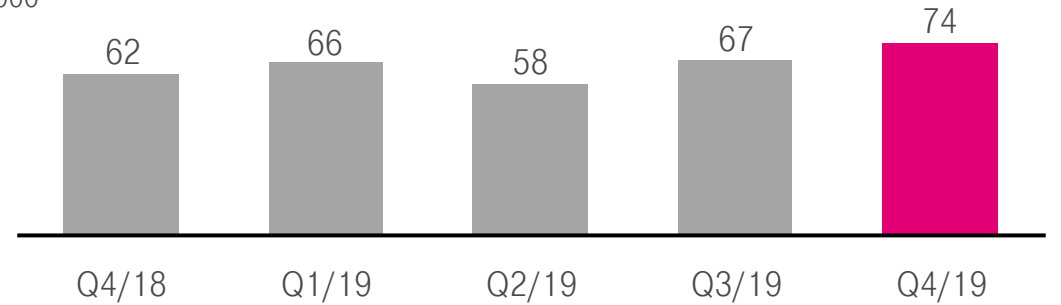
Broadband net adds

000



TV net adds

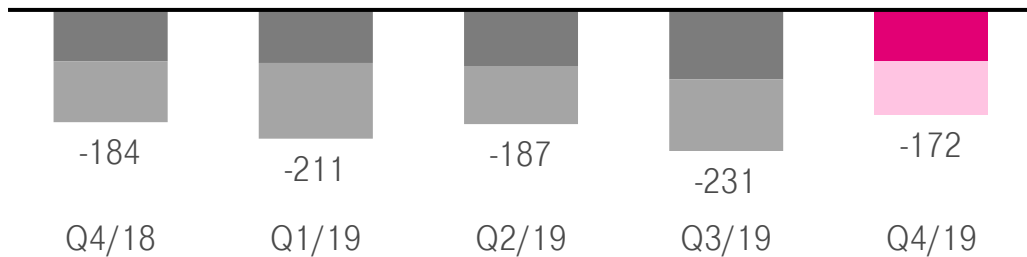
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Line losses

000

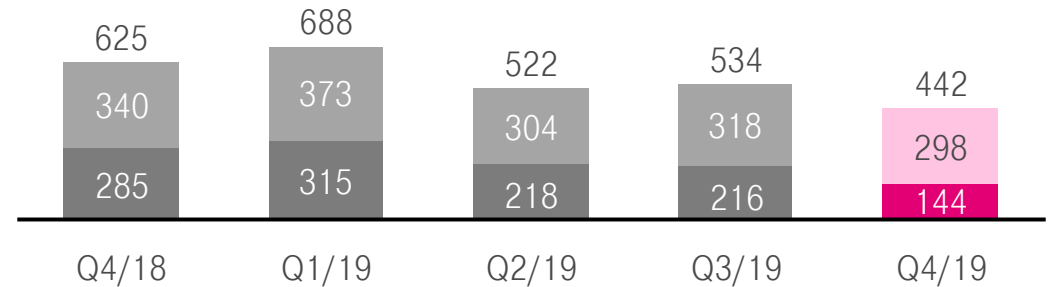
Line losses org.
 Line losses triggered by IP-migration



Fiber net adds

000

Retail
 Wholesale



LIFE IS FOR SHARING.

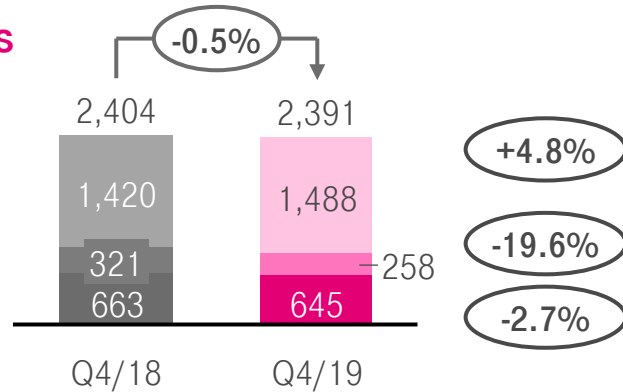
GERMANY: RETAIL FIXED ALMOST STABLE; WHOLESALE GROWING



Retail fixed revenues

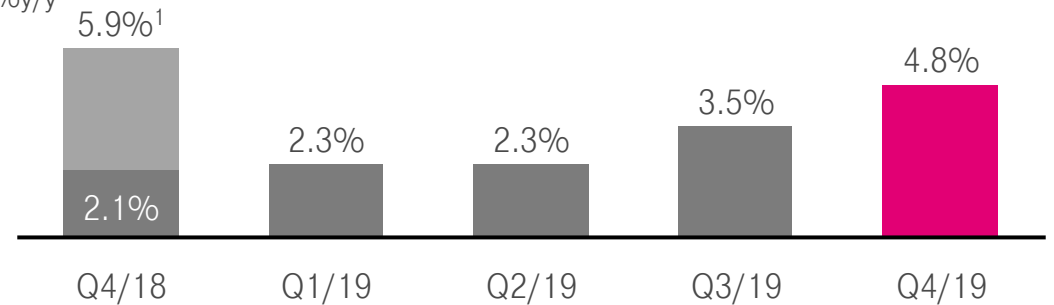
€ mn

- Broadband revenues
- Single Play revenues
- Other revenues



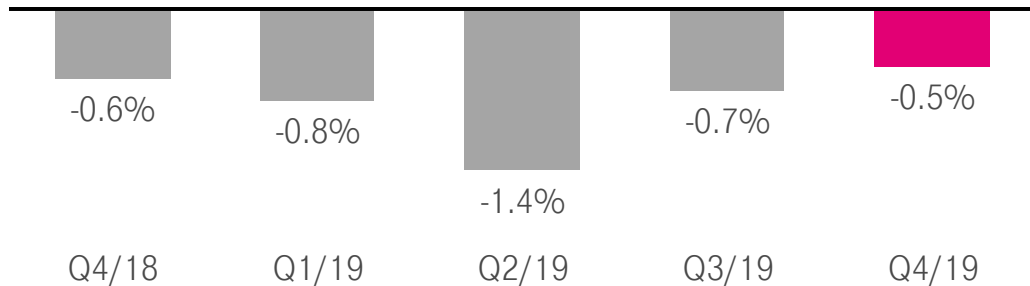
Broadband revenue growth

%y/y



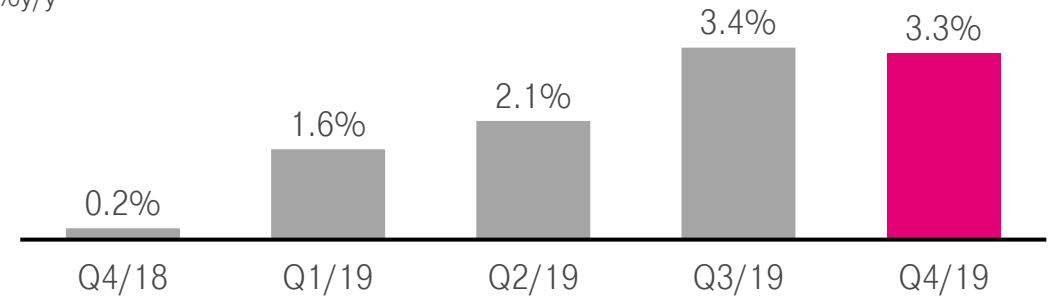
Retail fixed revenue growth

%y/y



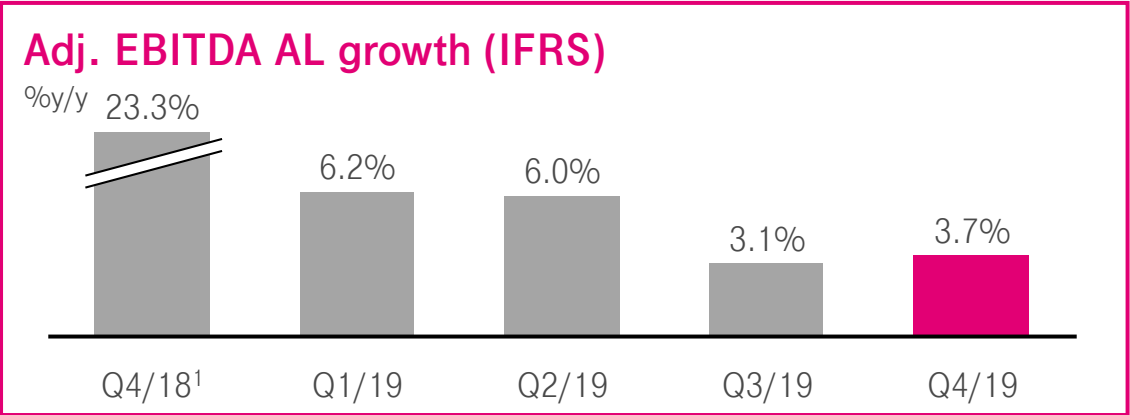
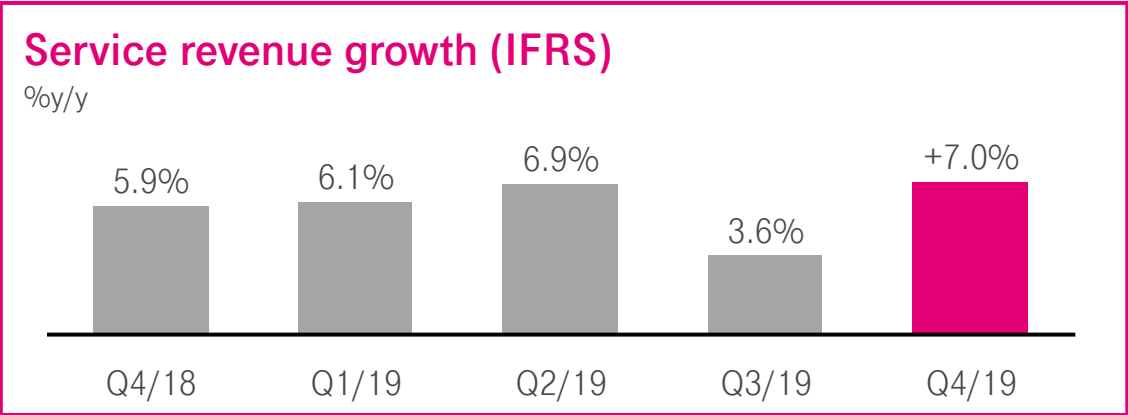
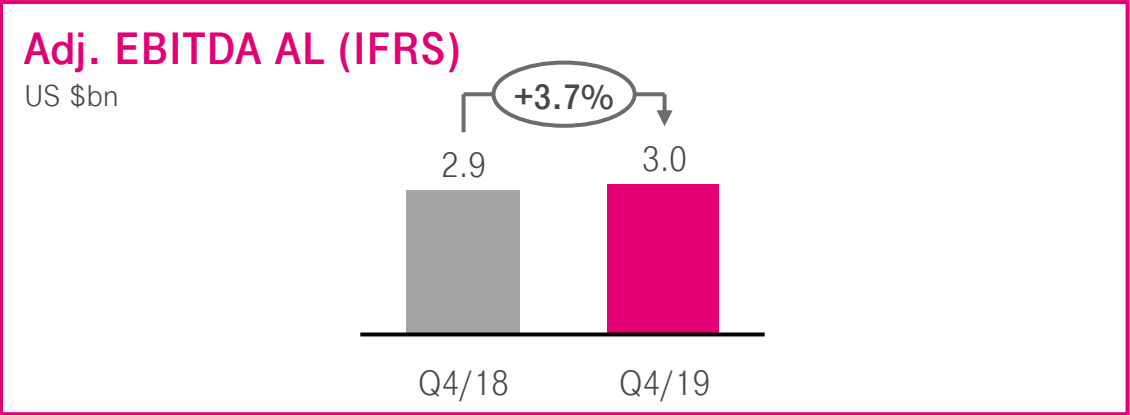
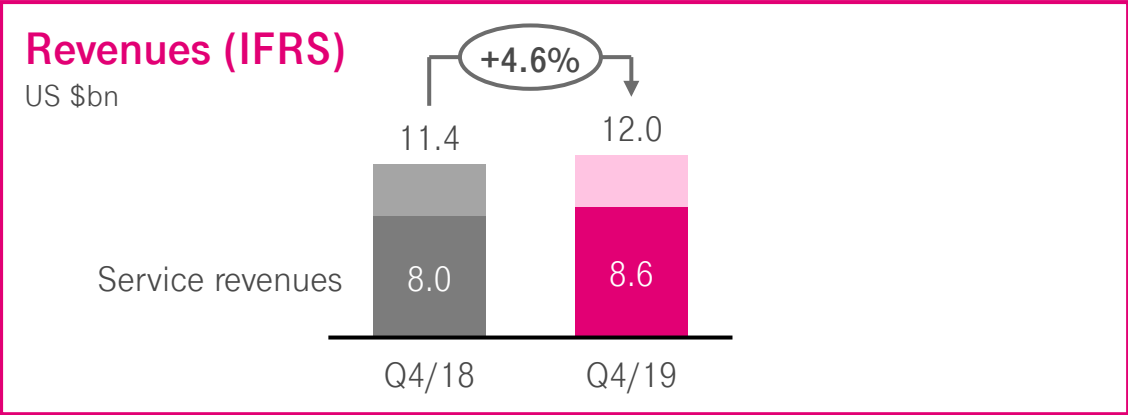
Wholesale revenue growth

%y/y



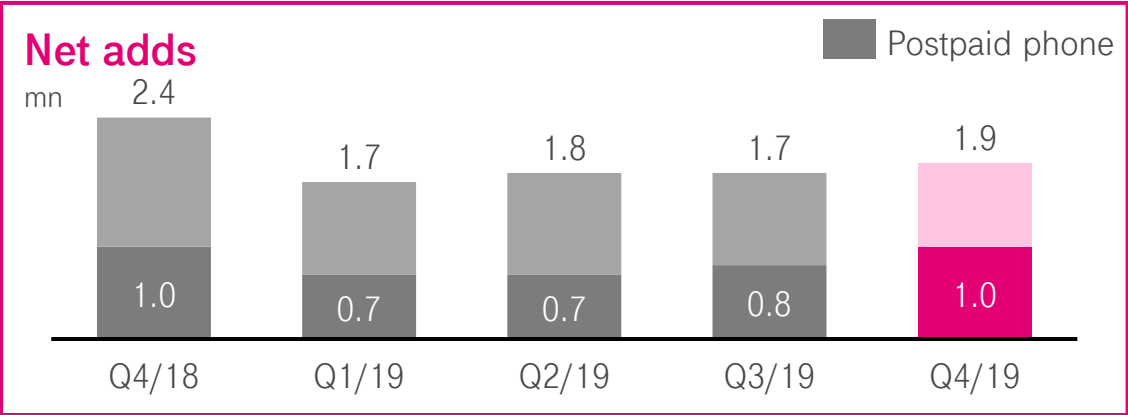
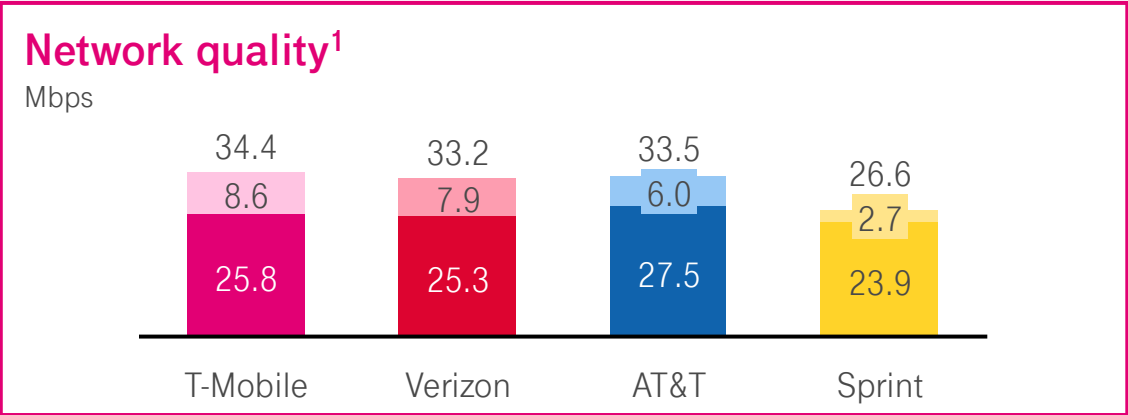
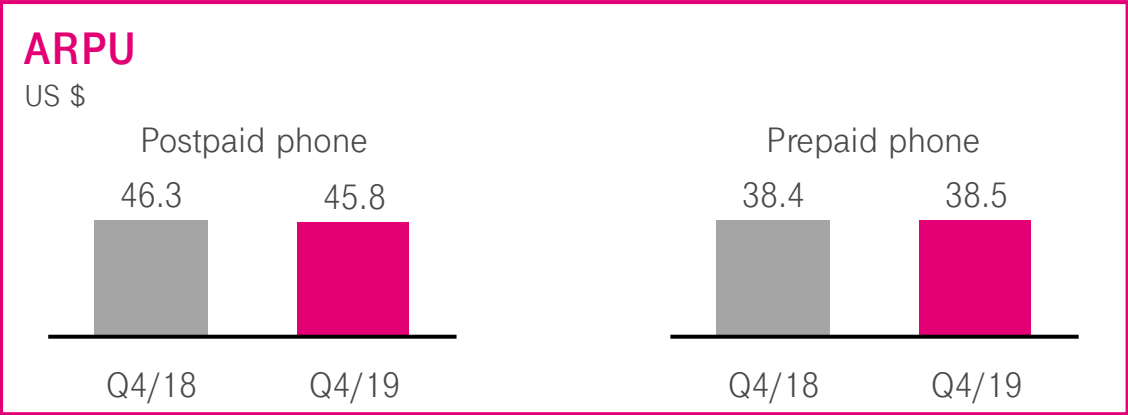
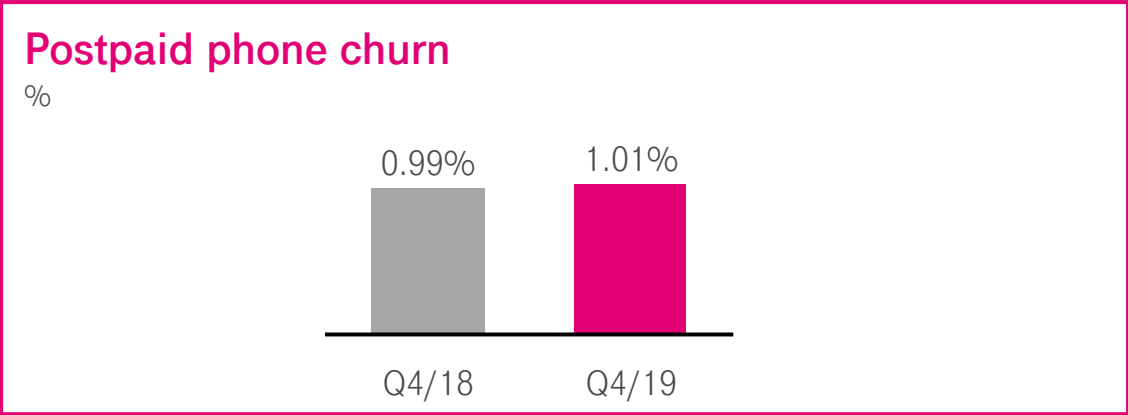
1) Change in definition: Shift from "Other revenues" to "BB revenues", underlying performance in Q4/18 +2.1% yoy.

TMUS: CONTINUED INDUSTRY-LEADING GROWTH



Growth rates calculated on US\$ basis 1) 2017 on pre IFRS 16 basis

TMUS: EXECUTING ON KEY DRIVERS



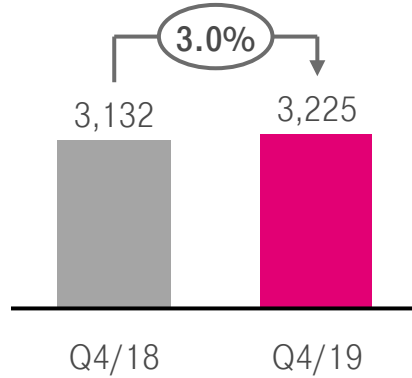
1) Source: Opensignal USA Mobile Network Experience Report Jan 2020

EUROPE: 8TH CONSECUTIVE QUARTER OF EBITDA GROWTH



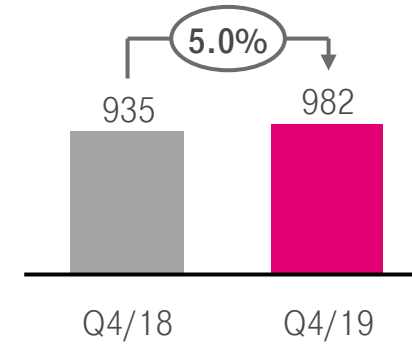
Revenues

€ mn



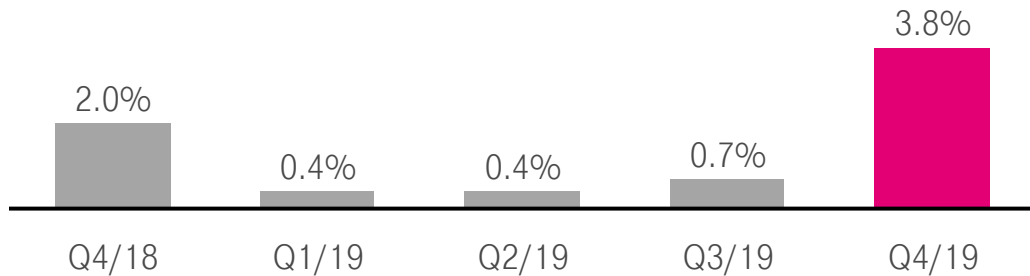
Adj. EBITDA AL

€ mn



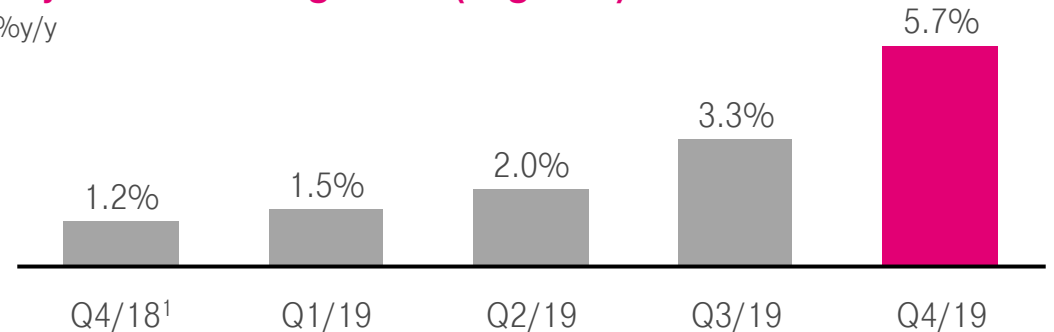
Revenue growth (organic)

%y/y



Adj. EBITDA AL growth (organic)

%y/y

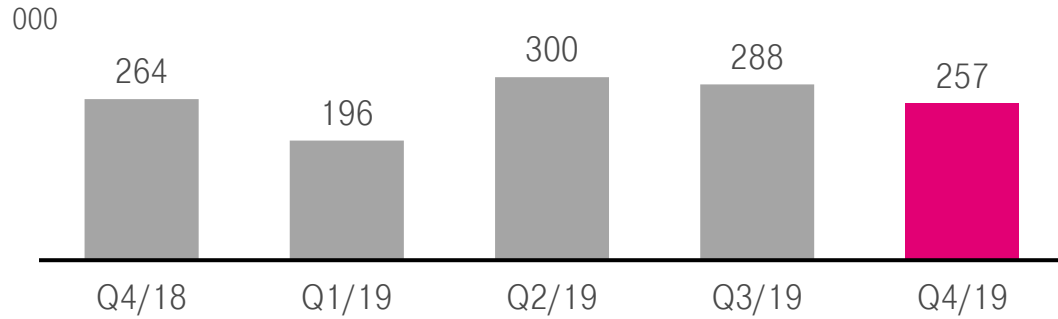


1) 2018 growth rate on pre IFRS 16 basis

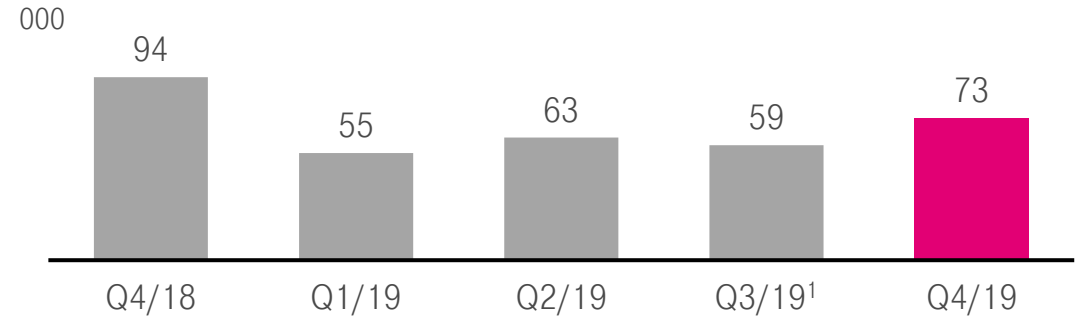
EUROPE: STEADY CUSTOMER GROWTH



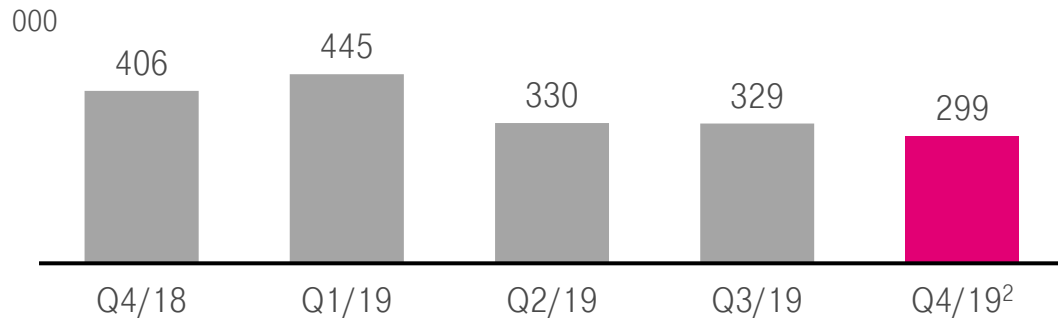
Mobile contract net adds



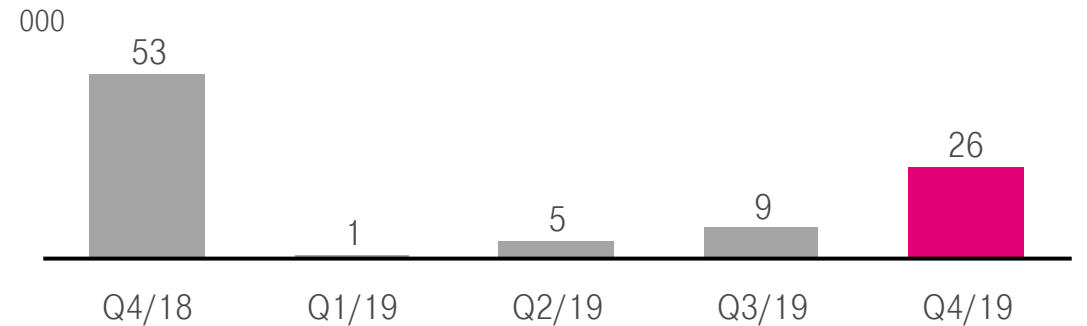
Broadband net adds



FMC net adds



TV net adds



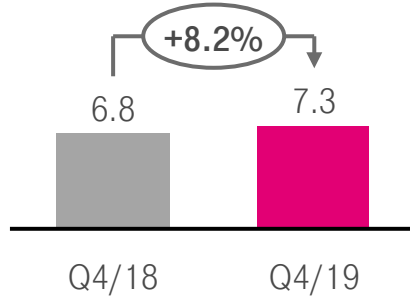
1) Retrospectively adjusted due to technical problem

2) As of Q4/19 incl AT

TSI: TRANSFORMATION INCREASINGLY VISIBLE

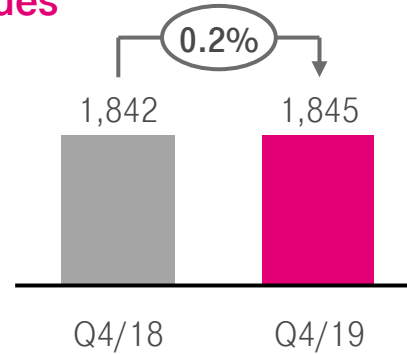
Order entry (LTM)

€ bn



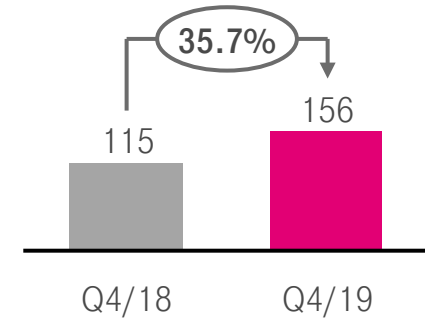
Revenues

€ mn



Adj. EBITDA AL

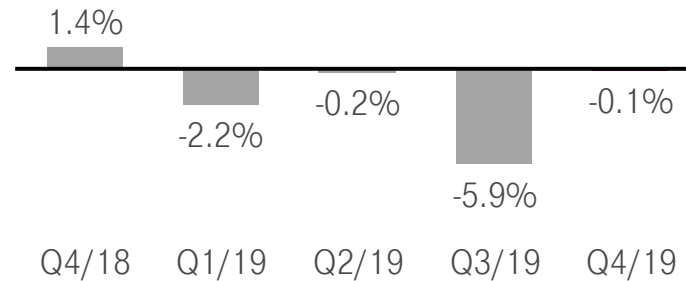
€ mn



Integration of TC
into Germany planned for mid '20

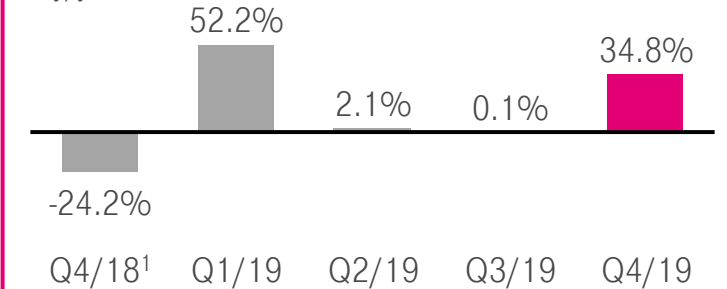
Revenue growth (organic)

%y/y



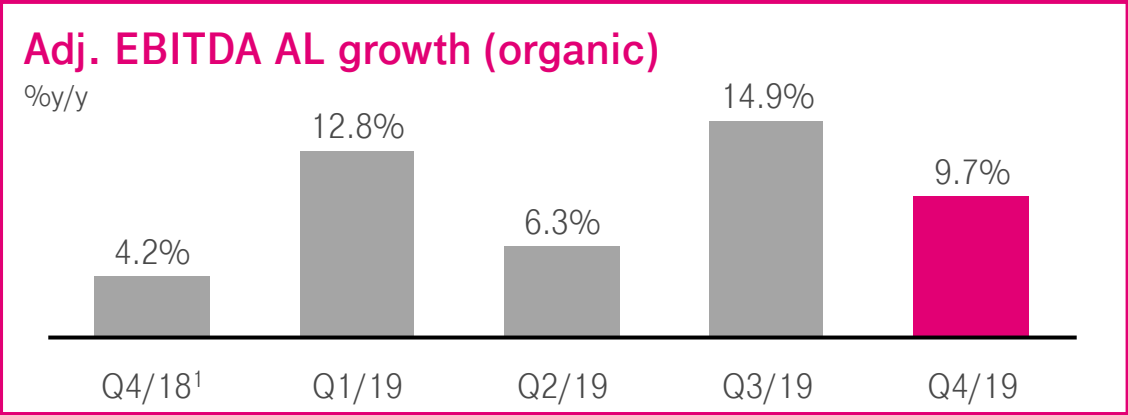
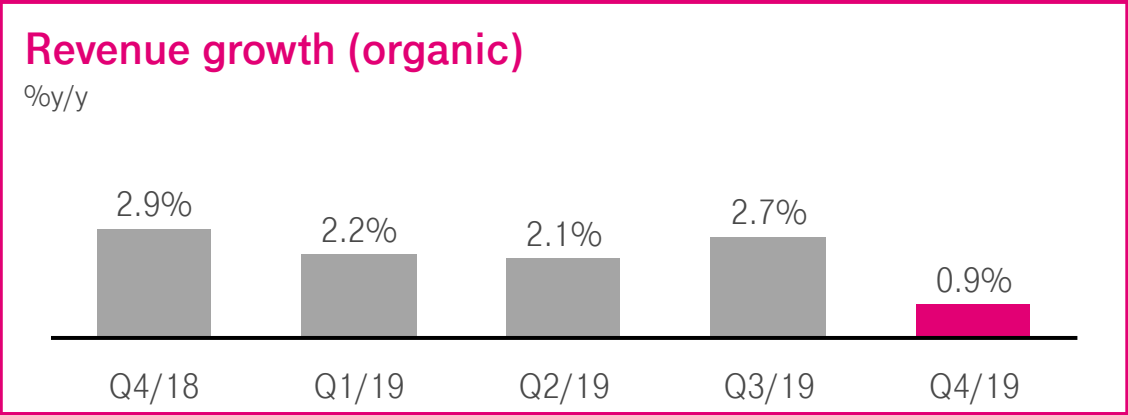
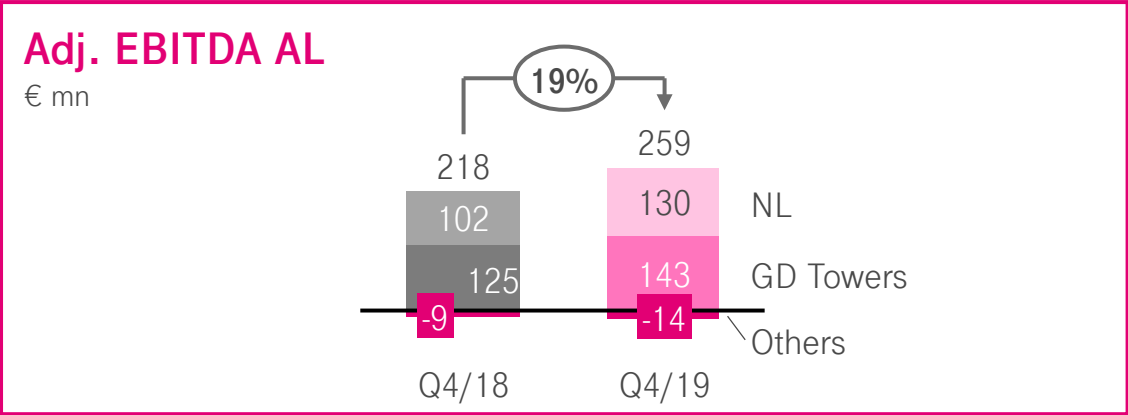
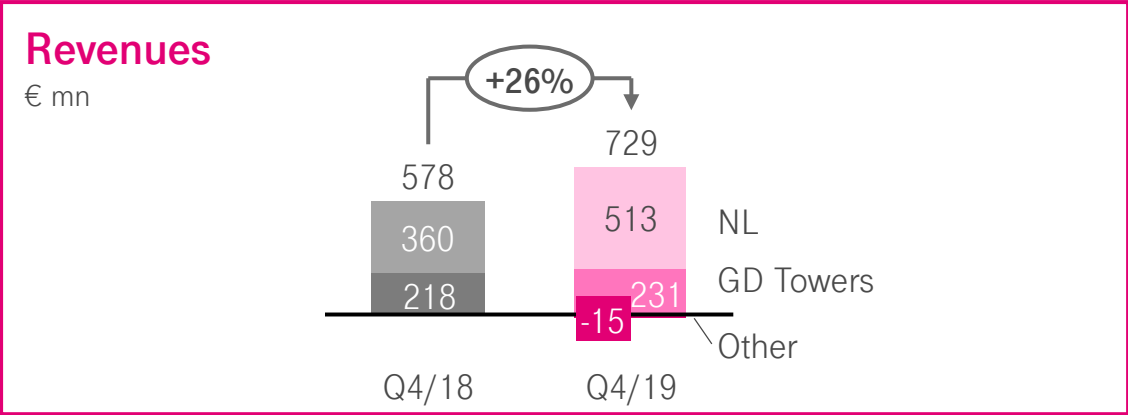
Adj. EBITDA AL growth (organic)

%y/y



1) 2018 growth rate on pre IFRS 16 basis

GROUP DEVELOPMENT: GROWTH ACROSS THE BOARD



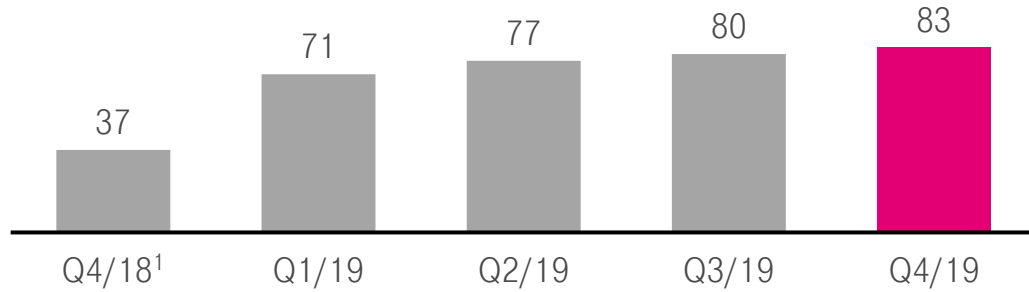
1) 2018 growth rate on pre IFRS 16 basis

GD/TMNL: STRONG GROWTH



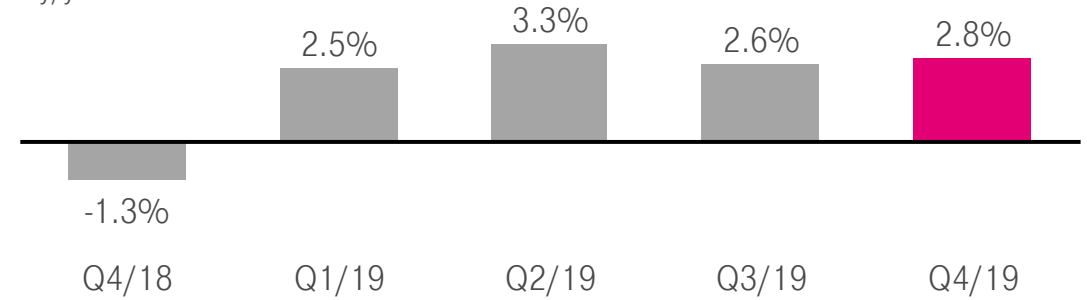
Contract net adds

000



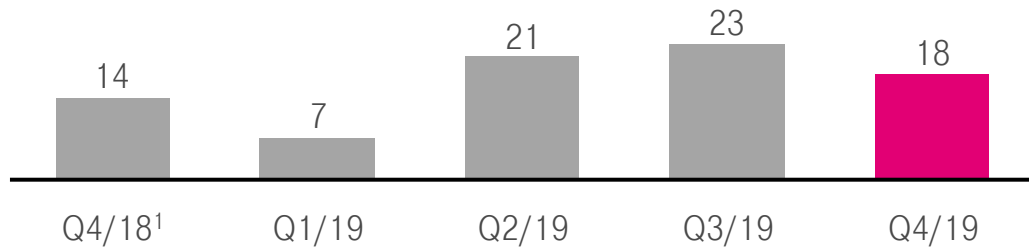
Mobile service revenue growth (organic)

%y/y



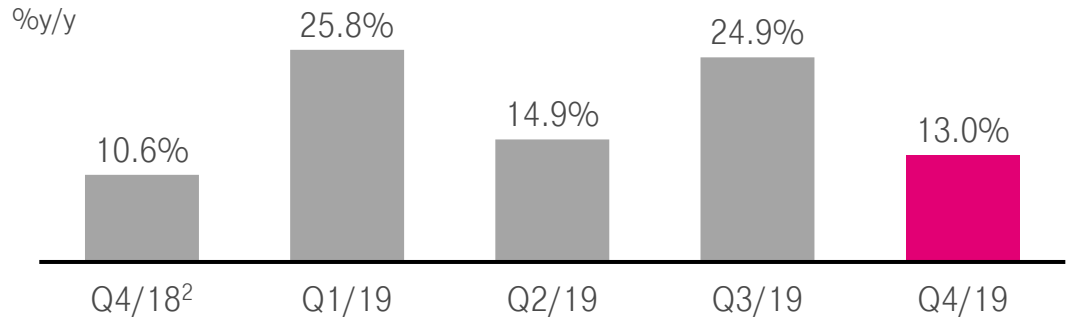
Broadband net adds

000



Adj. EBITDA AL growth (organic)

%y/y



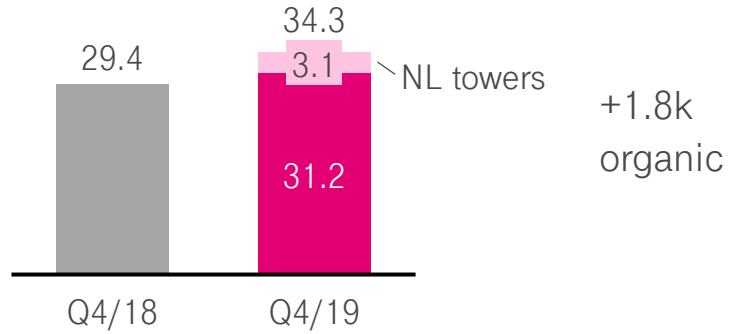
1) w/o Tele2 2) Adj. EBITDA

GD TOWERS: ONGOING EXPANSION



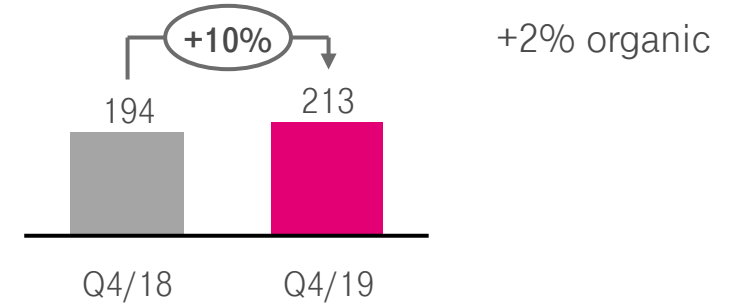
Total sites

000



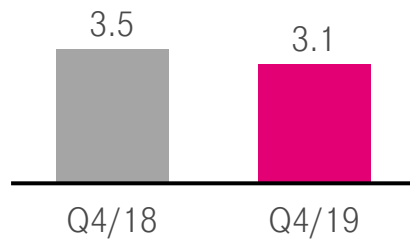
Recurring rental revenues

€ mn



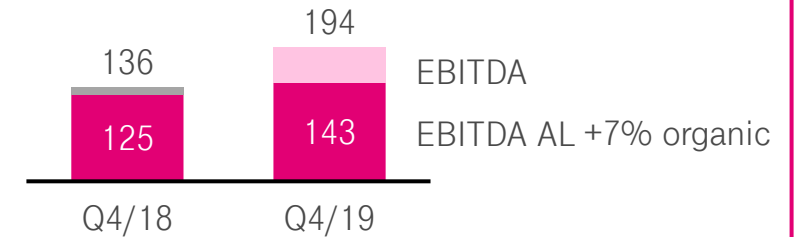
Opex AL per site¹

000 €



Adj. EBITDA

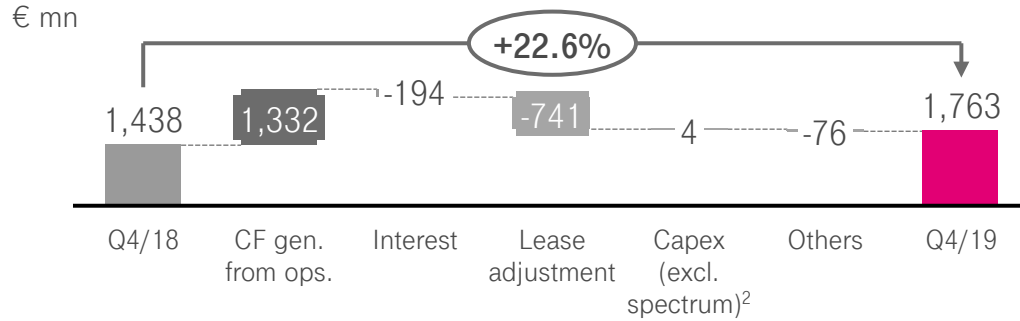
€ mn



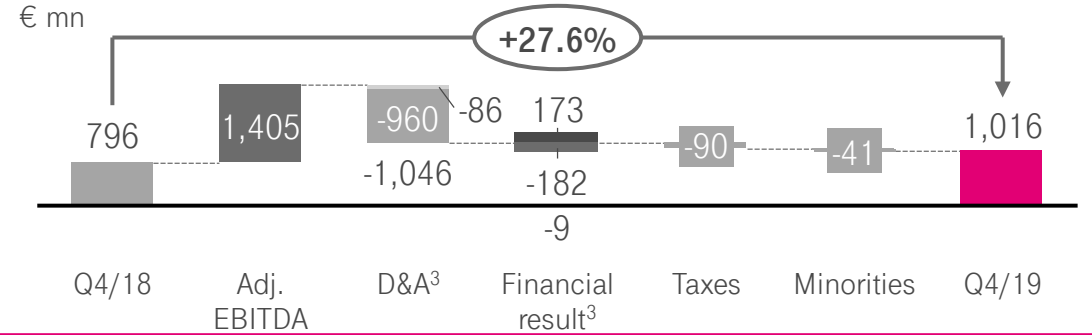
LIFE IS FOR SHARING.

FINANCIALS: FCF, NET DEBT, ADJ. NET INCOME AND EPS

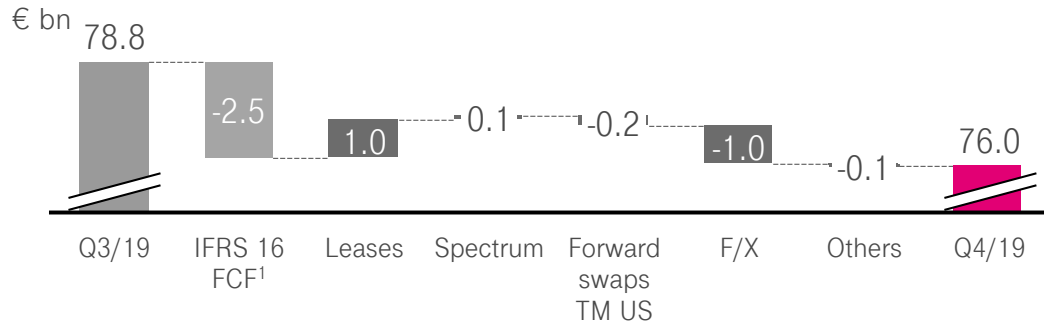
Free Cash Flow AL¹



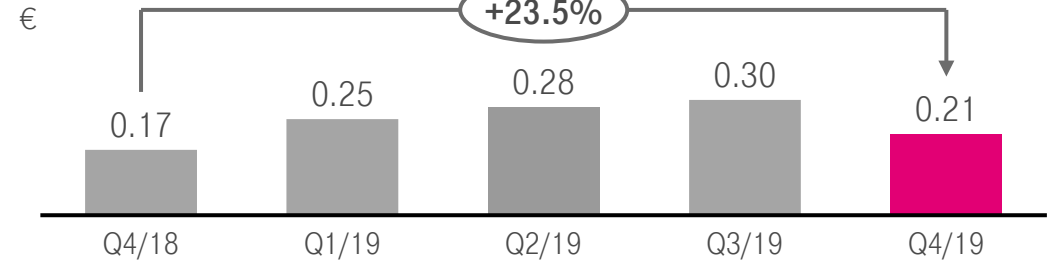
Adj. net income



Net debt (Q4 over Q3)



Adj. EPS



1) Free cash flow and FCF AL before dividend payments and spectrum investment

2) Excl. Spectrum: Q4/18: € 62 mn; Q4/19: € 75 mn

3) D&A and Financial result split in change in leasing related expenses (lower bar) and other expenses



FINANCIALS: DEBT RATIO BACK IN COMFORT ZONE

€bn

	31/12/2018	31/03/2019	30/06/2019	30/09/2019	31/12/2019
Balance sheet total ¹	145.4	165.5	164.2	174.3	170.7
Shareholders' equity ¹	43.4	42.8	42.7	45.1	46.2
Net debt ¹	55.4	71.9	75.7	78.8	76.0
Net debt/adj. EBITDA ²	2.4	2.65	2.74	2.80	2.65
Equity ratio	29.9%	25.8%	26.0%	25.9%	27.1%

Comfort zone ratios

Rating: A-/BBB	●
2.25 – 2.75 net debt/Adj. EBITDA ²	●
25 – 35% equity ratio	●
Liquidity reserve covers redemption of the next 24 months	●

Current rating

Fitch:	BBB+	stable outlook
Moody's: ³	Baa1	negative outlook
S&P: ³	BBB+	CreditWatch negative

1) Values for 2018 based on old accounting standard. As of Q1/19 according to IFRS 16. 2) Ratios for the interim quarters calculated on the basis of previous 4 quarters. Comfort zone ratio increased from 2-2.5 previously to 2.25. – 2.75 following change to IFRS 16 in Q1/19. 3) Outlook changed end of April 18, following the announced merger of TM US and Sprint. Previous outlook was "stable".



APPENDIX

MID TERM AMBITION LEVEL

	Mid term ambition level ¹	Year	Implications of US deal
Group revenues	CAGR +1 – 2%	2017 – 2021e	Confirmed
Group adj. EBITDA/EBITDA AL	CAGR +2 – 4%	2017 – 2021e	Confirmed
Adj. EBITDA/EBITDA AL ex US	CAGR +2 – 3%	2017 – 2021e	Confirmed
Group FCF/FCF AL	CAGR ≈ +10%	2017 – 2021e	Slightly dilutive in year 3 & accretive in year 4
Group adj. EPS	≈+0.2 €	2018 – 2021e	Slightly dilutive in year 3 & accretive in year 4
Group ROCE	ROCE > WACC	2021e	Confirmed
Group cash capex	Ex US stable	2017 – 2021e	Confirmed
Group indirect opex	Ex US - € 1.5 bn	2017 – 2021e	Confirmed
Shareholder remuneration policy (2018 – 2021) ²	reflecting adjusted EPS growth, minimum € 0.60 while considering share buy backs	2017 – 2021e	Confirmed

1) Based on constant exchange rates (Average exchange rate 2017 of €1 = US\$1.13) and no further changes in the scope of consolidation

2) Subject to necessary AGM approval and board resolution

OUTLOOK 2020/21 (1/2)

€ bn

	2019	2020e	2021e
Revenue Group	80.5	Increase	Slight increase
Germany	21.9	Slight increase	Slight increase
US (in USD)	45.2	Increase	Increase
Europe	12.2	Slight increase	Slight increase
Systems Solutions	6.8	Stable	Slight increase
Group Development	2.8	Increase	Increase
Adj. EBITDA AL Group	24.7	25.5	Increase
Germany	8.7	8.9	Increase
US (in USD)	12.5	13.0	Increase
Europe	4.0	4.1	Slight Increase
Systems Solutions	0.5	0.6	Strong increase
Group Development	1.0	1.1	Increase



LIFE IS FOR SHARING.

OUTLOOK 2020/21 (2/2)

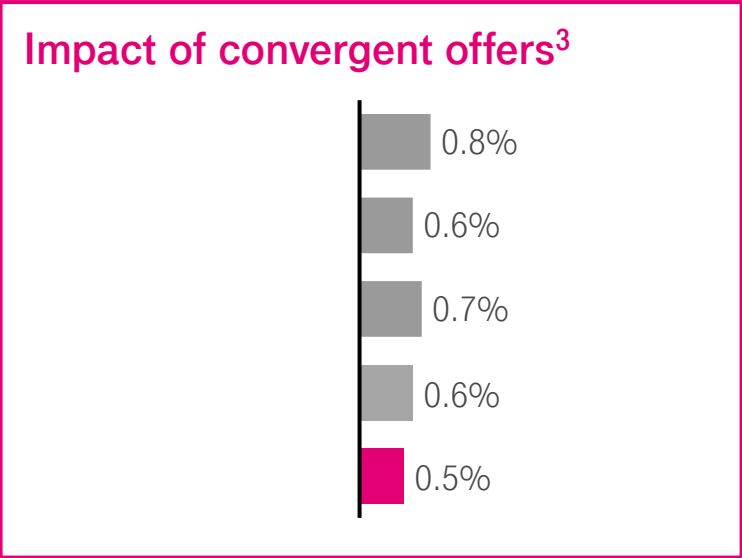
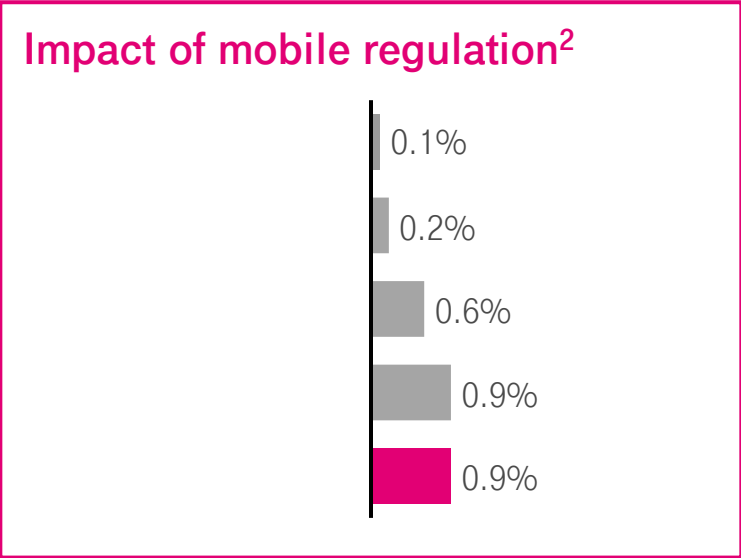
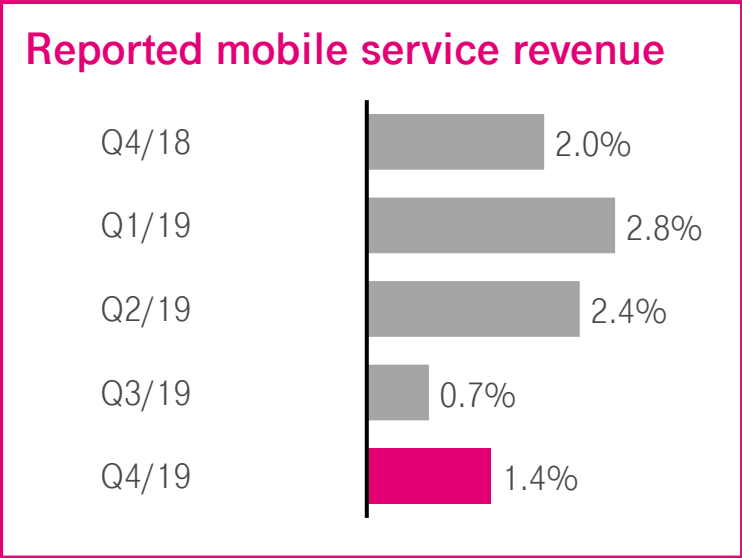
€ bn

	2019	2020e	2021e
Cash Capex Group	13.1	13.0	
Germany	4.2	Slight decrease	Stable
US (in USD)	6.0	Stable	
Europe	1.7	Stable	Slight decrease
Systems Solutions	0.4	Stable	Stable
Group Development	0.5	Strong Increase	Increase
FCF AL Group	7.0	8.0	Increase
Dividend per share (in €)	0.6	reflecting adj. EPS growth, minimum € 0.60	reflecting adj. EPS growth, minimum € 0.60
Adj. EPS	1.04	Slight increase	
Net debt/adj. EBITDA	2.65	2.25 - 2.75	2.25 - 2.75



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GERMANY MOBILE: SERVICE REVENUE¹



Old medium term guidance (2014 – 2018 CAGR)

≈ +1% (without EU roaming impact)

New medium term guidance (2017 – 2021 CAGR): Re-iterated

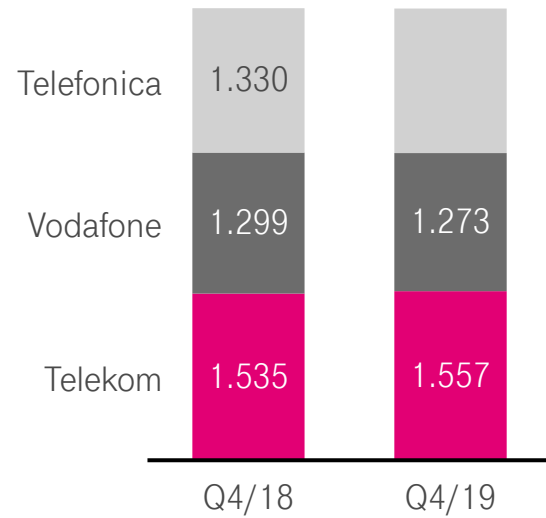
≈ +2%

1) 2018 rates calculated excl. IFRS15. from 2019 onwards incl. IFRS 15 2) Impact of MTR, Intern. EU call and EU Roaming regulation 3) Impact of MagentaEINS and Telekom LTE broadband

GERMAN MARKET OVERVIEW

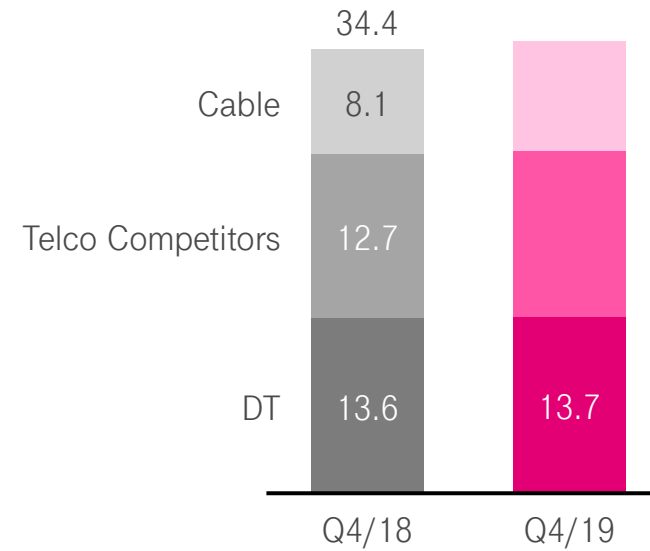
German mobile market service revenue¹

€ mn



German broadband market²

mn



1) On IFRS 15 basis 2) Based on management estimations



CONFERENCE CALL WITH Q&A SESSION

The conference call will be held on **February 19 at 2:00 PM CET, 1:00 PM GMT, 8 AM ET.**

DT Participants: **Tim Hoettges** (CEO), **Christian Illek** (CFO), **Hannes Wittig** (Head of IR)

Webcast

- The **link to the webcast** will be provided 20 minutes before the call starts: https://www.youtube.com/watch?v=OTkgn9NpD_Q
- **Alternative webcast:** www.telekom.com/19Q4
- To ask a question, **just send an email to** investor.relations@telekom.de
- We webcast in **HD Voice Quality**
- The **recording will be uploaded to YouTube** after the call

Dial-in

DE	0800 5889185	+	code 1265248#
UK	0808 2380676	+	code 1265248#
US	+1 866 2201433	+	code 1265248#
Other	+49 69 22222624	+	code 1265248#

NEW: to participate in the dial-in conference please register via the following link:

<https://eventregistration.konferenz-telekom.de/EventConfRegistrationGui/?token=1576846034687&lang=en>



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FURTHER QUESTIONS

PLEASE CONTACT THE IR DEPARTMENT

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